



ALLEGHENY COUNTY AIRPORT AUTHORITY

A Component Unit of the
County of Allegheny Pennsylvania

2017 BUDGET



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ALLEGHENY COUNTY AIRPORT AUTHORITY
PITTSBURGH INTERNATIONAL AIRPORT
ALLEGHENY COUNTY AIRPORT

January 11, 2017

Allegheny County Airport Authority
Board of Directors
Pittsburgh International Airport
Landside Terminal, 4th Floor Mezzanine
PO Box 12370
Pittsburgh, PA 15231-0370

Dear Members of the Board:

The 2017 Operating and Capital Budgets for the Allegheny County Airport Authority (the “Authority”) are herewith submitted to the Authority Board of Directors (the “Board”). The development of these budgets has been a result of a thorough and collaborative process with the Board, staff and other stakeholders and has included the evaluation of the Authority’s long and short-term goals and strategies, national, regional and industrial factors, challenges facing the organization and priorities in delivering the exceptional service levels outlined in our mission statement. The Government Finance Officers Association of the United States and Canada (GFOA) has presented four consecutive Distinguished Budget Presentation Awards to the Allegheny County Airport Authority for its annual operating budget in prior years. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. The award is valid for a period of one year. We believe this current budget continues to conform to program requirements, and its submission to the GFOA will determine eligibility for a subsequent award.

Our budgeting process began with a detailed examination of our mission and vision statements leading into a multi-departmental collaborative process to develop goals and objectives for the various business units for the upcoming fiscal year. As the units prepared their budgets they utilized this information to prioritize budgetary requests.

Pittsburgh International Airport
Landside Terminal, 4th Floor Mezz.
PO Box 12370 | Pittsburgh, PA 15231-0370
(412) 472-3500 | FLYPITTSBURGH.COM

Our mission and vision statements outline our guiding strategic priorities for the Authority over the long-term horizon. These priorities include achieving operational excellence in order to provide a safe and secure airport environment, providing exceptional customer service to our passengers and airlines, and nurturing the commitment, innovation and expertise of our employees. Our operating and capital budgets reflect ongoing and future commitments to such an environment as well as cost competitiveness.

As Pittsburgh International Airport has transitioned from a mega-connecting hub to an origination-and-destination market, our financial strategy has changed as well. Since we operate on a residual basis, the costs charged to signatory airlines are based upon cost recovery. Subsequent to dehubbing, airline passenger levels and leased terminal space have decreased causing our cost recovery rates to increase proportionally. Our challenge has been to offer a cost competitive environment for our business partners to successfully operate, while activity levels, beyond the Authority's control, have declined. The 2017 budget is reflective of our ongoing commitment to stabilize rates and charges to our operators, grow new revenue streams, contain costs, and to be a global aviation leader inspiring regional growth and prosperity.

In addition to the financial goals of revenue growth and cost containment, other goals set for the organization in 2017 include the following:

- Reduce lost time due to employee incidents to zero;
- Maintain our unmodified opinion on the annual financial audit;
- Through ongoing participation in Airports Council International's Airport Service Quality benchmarking programing, Pittsburgh International Airport will work toward continuously improving customer service;
- Pass our 2017 FAA certification inspection with no discrepancies;
- Finalize, through agreement with stakeholders, the Master Plan Update; and
- Continue strategy development for a new airline operating agreement to take effect in 2018.

While continuing to execute our long-term vision for the Authority, we recognize that a number of shorter-term issues must also be addressed during the budget preparation. Our 2017 budgets fund our outreach and marketing efforts to both incumbent carriers and carriers not currently serving Pittsburgh International Airport. This strategy continues to be supported by our air carrier incentive program.

Pittsburgh International Airport (PIT)

The prioritization of expenditures, both operating and capital, at PIT directly relates to the execution of our vision for the airport in becoming a global aviation leader. As mentioned

previously, safety and security are our highest concerns. In our 2017 budgets we have shown this commitment by funding police, fire, safety and security personnel at existing levels and replacing a number of fleet vehicles relied upon to execute public safety initiatives and emergency response. We also regularly conduct relevant safety exercises for disaster readiness.

Planning for our future and focusing on growing our revenue streams are other major considerations in the budget process. The 2017 Operating Budget request of \$106.9MM reflects an increase of 5.58% over the 2016 authorized budget. While operating cost containment continues to be important, the Authority has a renewed focus on enhancing revenues. Therefore, our operational budget increase may be slightly higher than previous years, but this is a tactical decision based on a five-year strategy that looks to add key staff to focus on increasing all revenue streams, as well as opportunities to further reduce operational costs. This dual focus on increasing revenues and cost containment is what we refer to as “sweating our assets.”

Although substantial capacity for growth exists at PIT, we are dedicated to being good stewards of the facilities and assets that currently exist. As such, in 2017 we continue to commit the appropriate staff, materials and contractual support to maintain our facilities in first class condition. Proper maintenance of our assets protects the value of the airport, reduces downtime or costly repairs that have a sudden and drastic impact on operations and finances, and enhances the level of customer satisfaction. Additionally, thorough maintenance programs extend the useful life of the airport’s assets, deferring the capital burden of asset/facility replacement. In 2017, the Authority will be continuing our implementation of a comprehensive asset management program to provide a complete analysis of the condition of our assets and the necessary repair and/or replacement schedules and associated costs. This process will ensure the operational reliability of our facility and provide critical information for capital and operating planning and budgeting.

The 2017 Capital Budget for PIT also includes a continuation of our Master Plan Update, deicing pad rehabilitation, information system upgrades, rehabilitation/replacement of airfield and non-airfield pavement, airfield electrical system upgrades, parking lot rehabilitation, fire protection system infrastructure rehabilitation, various safety and security upgrades, carpet replacement and restroom rehabilitation in our Airside Terminal. It also includes the next phase of design for one of our premier development sites, the PIT World Trade Center.

Allegheny County Airport (AGC)

Allegheny County Airport (AGC) serves the corporate and general aviation community and is a key component, with PIT, in meeting the aviation needs of the region.

In 2017, the Allegheny County Airport Authority will continue the momentum gained the previous two years to transform AGC into a leading General Aviation airport and solidify it as a premier aviation destination and an invaluable asset to the local community. We will do this by focusing

on three key priorities as identified in our 2015 Strategic Plan. First, we will be working on a development plan that will optimize the use of our terminal and airfield facilities, and continue our efforts to efficiently manage our assets at AGC. We will develop a financial plan that will help control operating expenses, while working in conjunction with the development plan to increase revenue. Finally, we will develop a marketing strategy that promotes our many competitive advantages such as the close proximity of AGC to downtown Pittsburgh, as well as the historic nature of the terminal buildings and grounds. The ultimate goal of this marketing plan is to promote our hidden gem of an airport to businesses, the educational community, the general aviation population and our local residents. One critical component that we believe will help us achieve these three strategic priorities in 2017 will be the addition of a Vice President, Allegheny County Airport. In 2016, we also added 24/7 on-site Aircraft Rescue and Fire Fighting (ARFF) services to AGC, positioning the airport to further market to the corporate / business aviation community through improved safety and emergency preparation.

The primary capital budget changes in 2017 for AGC include the purchase of several snow removal and maintenance vehicles, design of a runway safety area, and the funding of an airport master plan and development analysis. Construction will also continue on many projects funded in the 2016 Capital Budget, but not completed prior to winter 2016-17 suspension. The projects include the Terminal Building rehabilitation, fence line and perimeter security upgrades, and various hangar improvements.

These operating and capital budgets have been crafted with a focus on our mission, vision and key strategic priorities. The budgets continue the progress made in 2016 and put the Authority on a continued path to success.

Sincerely,

A handwritten signature in black ink, appearing to read 'Christina A. Cassotis', written in a cursive style.

Christina A. Cassotis
Chief Executive Officer



ALLEGHENY COUNTY AIRPORT AUTHORITY

Mission, Vision & Values

Our Mission:

**To attract, support and invest our employees,
customers, airlines and partners.**

Our Vision:

**To be a global aviation leader inspiring regional
growth and prosperity.**

Strategic Priorities:

- * Operational Excellence**
- * Employee Engagement**
- * Cost Competitiveness**
- * Customer Service**

We value:

S O A R I N G

S- Safety

- Safety is not simply viewed as a top priority on par with productivity, rather an ethic that guides everything employees do - safety is never compromised
- Consistent, demonstrable safety leadership whereby the entire management structure proactively and visibly shows leadership of - and commitment to- safety on a daily basis. Our safety vision (behaviors to align to values):
 - We will perform our work without injuries and using all proper PPE and applicable training upholding ACAA policies and standards
 - We will be personally involved in determining why and how management failed should there be an occurrence of unsafe practices
 - We expect complete dedication to the elimination of unsafe practices and conditions by all employees

O- Our Customers

- What we provide/offer is always more, better and/or different - (Never we can't because...or no, but "here's what we do...")
- Anticipates and meets internal and external customer needs in a timely manner
- Continually searches for ways to improve customer service
- Seeks feedback from customers
- Provides solutions that go beyond existing products, processes, or services
- Establishes and maintains effective relations with customers and
- Gains their trust and respect

A- Accountability

- Holds self and others accountable for measurable high-quality, timely, and cost-effective results; demonstrating high level leadership at the senior management level, upholding ACAA policies, mission, vision and values consistently
- Holds self and team accountable to results established through metrics
- Recognizes the need to shift from pointing the finger at people and circumstances outside your control and begin to examine your choices, learn from them, and make new and more effective choices; ask what can I do to improve the situation?

R- Respect

- A feeling of understanding that someone or something has value, abilities, qualities, etc., and should be treated in an appropriate way
- Displays respect for all individuals
- Shows genuine compassion and concerns for others
- Has realistic trust in others
- Understands, accepts and adapts to individual differences
- Draws on the unique perspective of others
- Treats others fairly and equitably

I- Integrity

- Displays reliability - does what says will do
- Accepts accountability for own actions
- Others have confidence in the individual's word and timely response/action
- Is viewed as trustworthy
- Intellectually honest - presents facts in a non-distorted fashion
- Adheres to high ethical and moral standards
- Consistently reflects corporate values

N- New Ideas (Innovation)

- Recognizes opportunities to use new/unusual ideas
- Approaches situations with curiosity and open-mindedness
- Generates innovative ideas and solutions to problems
- Stimulates creative ideas from others and puts into action
- Thinks in terms of desired outcomes, not just reactive, quick solutions
- Finds ways to turn the ideal into reality; experiments with new ideas, methodologies, and procedures

G- Growth

- **Organizational**
 - Institutes new solutions, concepts, ideas, and methodologies in daily work life and throughout the department
 - Proactively requests feedback from co-workers and customers and uses it to enhance personal and team performance
 - Recognizes the responsibility of fostering growth and development of others
 - Provides coaching to others to help them leverage their strengths and effectively develop in areas where improvement is needed
 - Shares new knowledge regarding professional standards with others to ensure they are able to contribute new ideas to the Authority
 - Learns quickly when facing new problems; a relentless and versatile learner; open to change
 - Analyzes both successes and failures for clues to improvement
 - Experiments and will try anything to find solutions
 - Enjoys the challenge of unfamiliar tasks

- **Personal (Individual)**
 - Seeks out continuous learning opportunities that develop self and expands organizational intellectual capital
 - Actively participates in ACAA developmental opportunities and ensures application and institution for self and others
 - Participates in professional associations to ensure he/she is visible to others in his/her field of expertise



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Allegheny County Airport Authority
Pennsylvania**

For the Fiscal Year Beginning

January 1, 2016

Executive Director

Allegheny County Airport Authority

Board Members and Officers

On November 5, 1999, a new era began when the Airport Authority assumed administration of both Pittsburgh International and Allegheny County Airports from Allegheny County.

Under a lease with an initial term of 25 years and two additional 25 year option terms, the Allegheny County Airport Authority, governed by a board appointed by the Allegheny County Chief Executive, operates the two premier airports that serve the Pittsburgh region.

Board Members

Chairman

David Minnotte

Vice Chairman

Robert L. Lewis

Treasurer

Jennifer Liptak

Secretary

Ashley Henry Shook

Anthony Bridge

Hon. Jan Rea

Cynthia Shapira

Hon. Matthew Smith

Rich Stanizzo

Officers

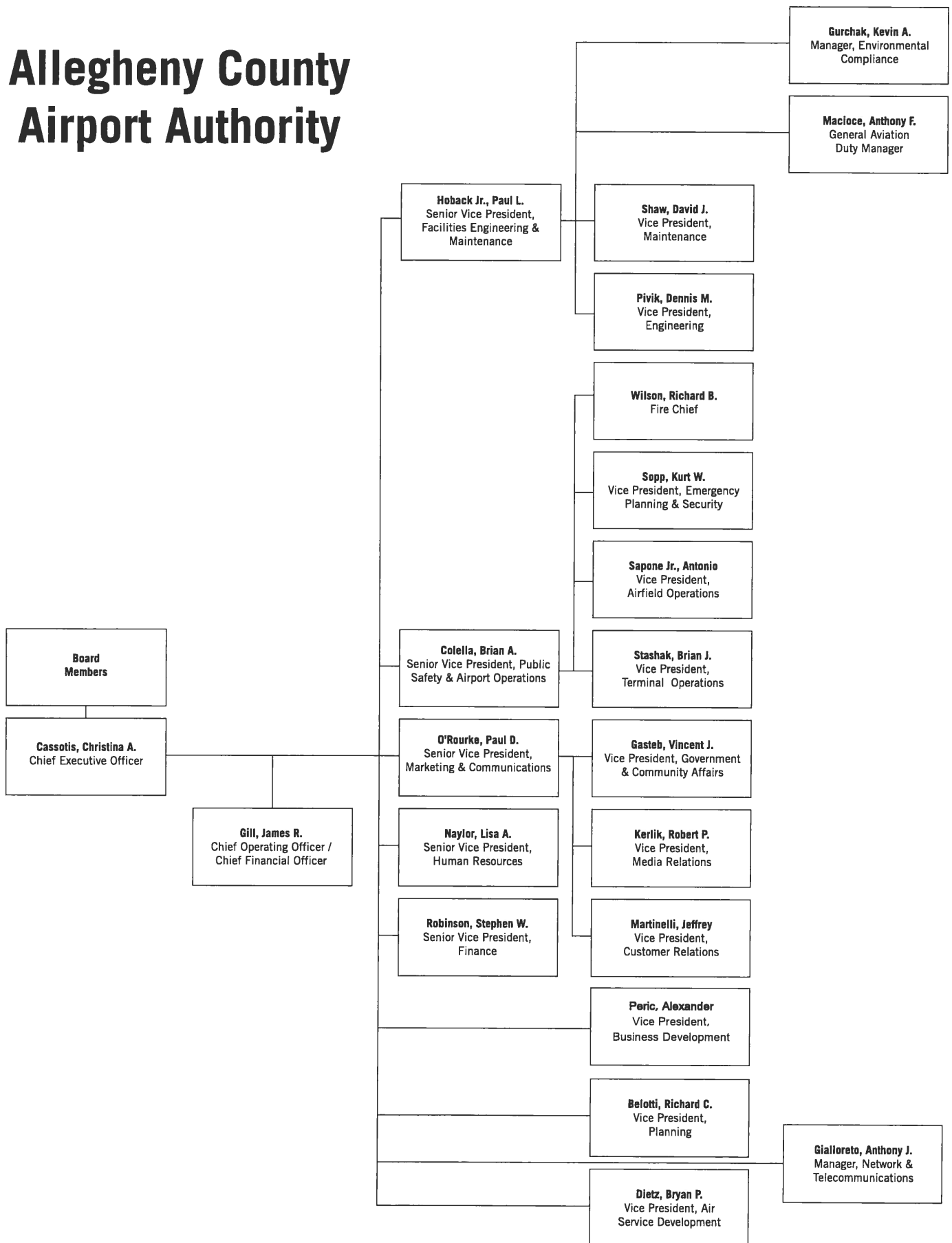
Christina A. Cassotis

Chief Executive Officer

James R. Gill, A.A.E., IAP, CPA

Chief Operating Officer / Chief Financial Officer

Allegheny County Airport Authority



Business Unit / Department Staffing Level Comparison

Business Unit	Description	2015			2016			2017			TOTAL	
		Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	Budget	INCREASE	(DECREASE)
11	Chief Executive Office	17	6	6	6	6	0					
12	Human Resources	6	10	10	10	10	0					
13	Finance	16	16	15	15	15	(1)	Retirement duties reassigned to Business Development				
14	Information Technology	5	6	8	8	8	2	Added 2 Information Technology Technicians January 2017				
15	Engineering	8	7	8	8	8	1	Added Construction Manager				
16	Planning	5	5	8	8	8	3	Added Manager Interior Design, Added Arts & Culture Program Manager, Added Contract Coordinator				
17	Business Development	9	8	10	10	10	2	Transferred Research Data Analyst from Marketing & Communications, Added Contract Coordinator				
18	Field Maintenance	105	104	104	104	104	0					
19	Facilities Maintenance	87	85	85	85	85	0					
20	Airfield Operations	43	43	41	41	41	(2)	2 retirements without replacement, Advance Hire Airfield Operations Manager (not replacing next airport Duty Manager), Eliminated Administrative Assistant Position.				
21	Emergency Planning and Security	11	10	11	11	11	1	Added Security Assistant				
22	Fire Services	50	48	48	48	48	0					
23	Air Service Development	4	3	4	4	4	1	Added Senior Analyst				
24	Marketing and Communications	3	19	19	19	19	0	Transferred Research data Analyst to Business Development, Added Graphics Designer				
27	Airline Services	67	68	68	68	68	0					
29	Facilities, Engineering & Maintenance Administration	0	6	8	8	8	2	Added Energy Manager, Added Environmental Administrator				
30	Terminal Operations	0	6	6	6	6	0	Eliminated Administrator Position, Added Assistant Ground Transportation Coordinator				
91	Allegheny County Airport (AGC)	14	14	14	14	14	0					
		450	464	473	473	473	9					

SUMMARY OF FINANCIAL POLICIES

Guidelines

The budget process and format shall be performance based and focused on goals, objectives and performance indicators.

The budget shall be prepared using the accrual basis under which expenses are matched with the related revenues and/or are recorded when the expense is incurred. This basis is consistent with the Authority's financial statements.

The budget will provide adequate funding for operating and maintenance of the Airport buildings and property, and replacement of capital equipment, construction, reconstruction and development at the Airport.

Balanced Budget

The budget should be balanced with current revenues equal to or greater than current expenditures.

Strategies to accomplish this balance include cost efficiencies, personnel efficiencies, increasing or implementing fees to match program expenses, fund balance usage (if available), and service reduction (if needed).

Budget Amendments

The adopted budget represents a business plan covering all Airport operations for the upcoming year.

If the plan needs to be significantly modified during the year, the proposed revisions to the plan, together with their financial impact on either revenues or expenses, will be presented to the Authority Board for review and approval.

No amendments or revisions have been made during the year 2015.

Budget Monitoring

The independent monitoring of the budget continues throughout the Fiscal Year for management control purposes through budget analysis reports distributed to departmental heads each month.

Operating statements comparing actual financial results to budgets will be reported monthly by the Chief Financial Officer and distributed to Board members.

Performance Measurements

Performance measurements will be developed based on program objectives that tie to the Airport's vision, mission, and values.

Performance measurements measure program results or accomplishments to provide good comparisons over time.

Performance measurements measure efficiency and effectiveness is reliable, verifiable, and understandable.

Performance measurements are monitored and used in decision-making processes.

Planning

The Authority will maintain a five-year capital plan along with a five year plan of estimated operating costs and revenues for long term planning purposes.

Capital Improvement Policies

Capital projects that will be implemented during the current budget year should be detailed by project and type of work.

Progress projections for the five-year capital plan will be updated on a yearly basis.

The Authority will identify the estimated costs and potential funding sources for each capital project proposal.

The Authority will determine the least costly financing method for all new projects.

The Authority will maintain all its assets at a level adequate to protect the Airport's capital interest and minimize future maintenance and replacement costs.

Debt Policy

The Authority will manage its current and future debt service requirement to be in compliance with all bond covenants.

The Authority will confine long-term borrowing to capital improvements or projects that cannot be financed from current revenues.

The Authority will maintain communications with bond rating agencies regarding its financial condition and will follow a policy of full disclosure.

The Authority, when applicable, will determine if the financial market place will afford the opportunity to refund an issue and lessen its debt service costs.

The Authority shall attempt to limit total debt outstanding to no more than \$100 per enplanement.

The Authority does not have a legal debt limit however will strive to minimize debt while maintaining operations.

The Authority will comply with its Derivative Policy which limits the use of derivative financial products to capital financing.

Revenue Policy

The Authority will estimate and project its annual revenues by an objective, analytical process, as practical on a yearly basis.

The Authority will maintain a diversified and stable revenue system to shelter it from unforeseeable short-run fluctuations in any single revenue source.

The Authority will maintain sufficient revenues to pay all expenditures incurred for the operations and maintenance at the Airport.

Rates and Charges

The Authority and the airlines have negotiated a Use and Lease Agreement that establishes how the airlines that signed the agreement will be assessed annual rates and charges for their use of the Airport. Rates and charges are established annually after Board adoption of the operating and capital budget. The agreement is effective through May 8, 2018.

Compliance with Master Bond Resolution

The Authority has established the following funds and accounts as required by the Master Resolution and has set the policy on fund balances as follows:

- Revenue Fund, holding revenues collected by the Authority and applying revenues as required by the Master Resolution. Our policy is to keep only the necessary amount for working capital.
- O&M Fund, holding anticipated O&M expenses. Extra unused funds are applied to the accounts below
- O&M Reserve, holding reserve for O&M expenses, equaling two months of O&M expenses as required by the Master Resolution
- Bond Fund, including only principal and interest to be paid in the next payment dates
- Bond Reserve Fund, including only amounts required by the Master Resolution
- Renewal and Replacement Fund. The Authority's policy is to keep a minimum balance of \$2,000,000 in this account
- Airport Development Fund, holding retained earnings of the Authority. The Authority's policy is to use this fund to build additional liquidity or avoid capital borrowing
- Capital Construction Fund to hold funds for Capital Project expense.

In addition, the Authority has the following funds and accounts:

PFC account, holding all Passenger Facility Charge revenues collected by the Authority, to be used for future rates and charges or pay-as-you-go projects. The Authority reviews Airlines rates and charges annually to determine the fund balance

CFC (Customer Facility Charge) Fund which holds receipts collected via rental car concessions and is to be used for costs and projects which benefit and facilitate the rental car business

Airport Improvement Fund which holds the gas drilling revenues and is used to help offset costs to the airline rate base and to fund construction projects and reserve accounts.

Investment Policies

The investment of Authority funds is governed by the Municipal Authorities Act of 1945, approved May 2, 1945, P.L. 382, Subsequently amended by the Municipal Authority Act, Act 22 of 2001.

Monies not needed for immediate expenditure may be invested in (1) United States Treasury obligations, (2) obligations backed by the United States Government full faith and credit, and (3) certificates of deposit fully collateralized from a bank of trust company.

KEY ASSUMPTIONS – 2017 BUDGET

- Focus on four strategic priorities: operational excellence, employee engagement, customer service and cost competitiveness.
- Estimated Enplanements – 2017 Budget 4,275,000 vs. 2016 Budget 4,150,000
- Aircraft Operations: PIT – 2017 Budget 140,000 vs. 2016 Budget 138,000
AGC – 2017 Budget 50,000 vs. 2016 Budget 50,000
- Signatory Gross Landed Weight @ PIT: 2017 Budget -- 4.7 billion lbs. vs. 2016 Budget -- 4.8 billion lbs.
- PFC - 2017 Budget \$16,004,000 vs. 2016 Budget \$16,004,000 applied to rate-based debt service
- CFC - 2017 Budget \$5,000,000 (no rate base application) vs. 2016 Budget \$5,000,000 (all applied to rate base)
- NG Drilling Revenue – 2017 Budget \$15,550,000 with \$8,031,000 applied to rate base vs. 2016 Budget \$15,550,000 with \$9,667,000 applied to rate base
- Gaming - 2017 Budget \$15,400,000 vs. 2016 Budget \$12,400,000 applied to the rate base
- Total Debt Service Charged to Rate Base – 2017 Budget \$58,580,713 vs. 2016 Budget \$66,040,592
- Utilities – Electric rates will be static from 2016 with no rate increase due to fixed price contract of \$.05399/kWh 12/29/2015 through 12/26/2017. Dominion Peoples commodity gas rates are purchased lower for the winter burn (Jan – Mar, & Oct – Dec), by 13.9% versus 2016. If natural gas usage remains static in 2017, the forward contract purchases will translate to \$107,000 in savings over 2016.

2017 BUDGET TIMELINE

May 10, 2016 - 2017 Capital Budget/5 Year CIP kickoff meeting and distribute preliminary/introductory draft of capital Budget.

June 16, 2016 – Notify Department Heads of Budget due dates and process and submittal of preliminary proposed 2017 Capital Projects to Planning.

June 23, 2016 - Budget Training Workshop (2:30-3:30 Conference Room B).

July 1, 2016 – Send letter to airlines requesting landed weights/passengers by August 31 & schedule PIT Affairs meeting.

July 5, 2016 – 2017 Budget Preparation Materials distributed

July 13, 2016 – Capital project application forms due.

July 28-August 3, 2016 – Capital project presentation meetings.

August 4-10, 2016 – Capital Budget Committee Meeting - Conference Room B

August 19, 2016 – 2017 Departmental Expense Budgets submitted in JDEdwards (ERP) along with detail support submitted to the Budget Administrator

August 26, 2016 – 2017 Revenue Budget completed for finance review.

August 29, 2016 – Summarized Expense and Capital Budget reports to the CEO & COO/CFO.

August 31, 2016 – Validate Airline Landing Weights and Enplanement Estimates.

August 31, 2016 – Summarized Revenue Budget report to the CEO & COO/CFO.

September 12-16, 2016 – Review and adjustment of Budget and input into Financial Model.

September 19-23, 2016– Budget is finalized, including rates and charges.

October 7, 2016 – Budget is sent to Board of Directors for review.

October 14, 2016 – Vote by Board of Directors to adopt the Budget.

October 17, 2016 – 2017 Estimated Rates sent to airlines.

November 29, 2016 – PIT Affairs meeting

Operating Budget Policies and Procedures

The Finance Department prepares the rules, guidelines, assumptions and forms to be used by the Department Directors / Heads in the preparation of their Annual Operating Budgets. These rules and guidelines are established by the Executive Office and include target goals, estimated business levels, and other such information as deemed necessary. The Budget Administrator runs an annual class on entering the Budget into the JD Edwards System, (JDE / ERP), and answers questions as well as assists in Budget preparations as necessary.

Budgets are submitted online into JDE by the various departments. The Finance Department submits its own budget and also assists in the development of the payroll and fringe benefits calculations. After the Budgets are submitted they are collated and summarized for presentation to the CEO and COO/CFO for discussion and revision. The Department heads are consulted and any changes are entered by the Budget Administrator. After a final review by the CEO and COO/CFO the Budget is ready for presentation to and ratification by the Board.

The Business Development and Finance Departments prepare the annual Revenue Budget. This budget is based on recent history, current contracts and trends. Both the Operating (expense) and Revenue Budgets are then used to produce the Estimated Airline Rates and Charges Calculation for the upcoming year. Also utilized for this calculation are the estimated landed weights, rented terminal and ramp space, and estimated enplaned passengers. The landed weights and enplaned passengers are provided by the Signatory Airlines and reviewed and adjusted by the Authority as deemed appropriate. The result of the calculation is the estimated billing rates to be charged to the airlines in the coming

After final approval by the Executive Office, the Operating Budget and the Rates and Charges Calculation are presented to the Airport Authority Board for discussion and approval. Upon Board approval a meeting is set up with the Airlines to present the Budget for the upcoming fiscal year. The Finance Department maintains the approved Operating Budget and supplies appropriate copies to the Department Heads.

Capital Budget Policies and Procedures

The Capital Budget for the upcoming fiscal year is prepared by the Department of Planning. It is included with the Budget Presentation Materials and presented to the Airport Authority Board for approval. After Board approval it is presented at the PIT Affairs meeting for airline review.

The Capital Budget is then loaded into the JD Edwards Job Cost System by the Department of Planning. After the Budget has been loaded Finance does a check of the System for accuracy of the budget input and to update the fund tracking schedules.

Under any line in the Capital Budget (Project) there can be Contracts / Materials / Advertising / Time allocations (Jobs). When a task assignment (Job) is being created under a project an Administrative Action is generated to request funding and to specify what the scope of the work / specifications for the equipment are and to which contractor or supplier is getting the work.

The Administrative Action is generated by the Project Manager and reviewed by the SVP/VP of their department and then is routed to the Finance Department. Finance reviews the request for coding nomenclature and funding availability. If funding is available and the coding fits the established nomenclature the Administrative Action is then forwarded to the CEO and/or COO/CFO for final Review. The Chief Executive Officer (CEO) can give final approval on an Administrative Action if it is a new award for no more than \$25,000 or a change order for no more than 10% of the value of a pre-existing contract (not to exceed \$100,000). All other Actions must be submitted to the Board for approval.

The coding on the Administrative Action points to how much and what types of funds are being used to pay for the contract or equipment. There are three types of funding available for a Capital Project. They are local, PFC and Grant. The local sources are funded by the airlines through the airline rate base as mandated in the Airline Operating Agreement. The PFC's are a per passenger payment approved by the FAA and collected by the airlines then sent to the Authority. The Grants are either state or federal. The PFC, Grant and Restricted Local funds are approved for specific tasks and need to be monitored to be sure the rules governing their use are not violated.

At the time the Capital budget is approved the Local Funds and PFC's are available and are allocated at the beginning of their fiscal year. The grant funds are anticipated and the grant applications are submitted based upon the Airport Authorities bids for work and equipment. The Project funding is loaded into the JD Edwards system pointing to the specific funds except for the grants. They are loaded against a general grant code until the actual grant is received and then the project and any associated jobs are recoded to the actual grant. It is necessary to monitor the federal and state approval of grants to ensure that unavailable funds are not expended (the local share of the funding would have to pay all costs if the grant is not approved).

When the Administrative Action has been approved a Job (Task Assignment) is created under a Project. Upon receipt of the approved administrative action, the Project Manager enters a job in JD Edwards pointing to the Project under which it is eligible. Part of that creation is transferring the funds from the Project line and into the Job line. The Project line is a placeholder for available but unassigned funds. All actual expenditures are recorded at the Job level.

When a grant award is received a fund number is created in JD Edwards and a funding transfer form is generated. The funds are transferred from the general grant fund into the specific grant fund by the Planning Department. An Administrative Action is generated by the Project Manager to move the contract funding from the general grant fund into the specific grant fund for that Project/Job. If any funds were expended under the general grant fund then Finance generates a voucher to move the expense from the general grant fund to the specific grant.

On a monthly basis an expense report is generated from the JD Edwards system and the costs by funding source are transferred to Excel spread sheets for reconciliation to our bank and grant records. This is used for tracking individual fund levels, for cash flow purposes, and also to confirm that the Grant funds drawn down have been received. A summary version of this report is submitted to the SVP Finance and COO/CFO for Administrative review.

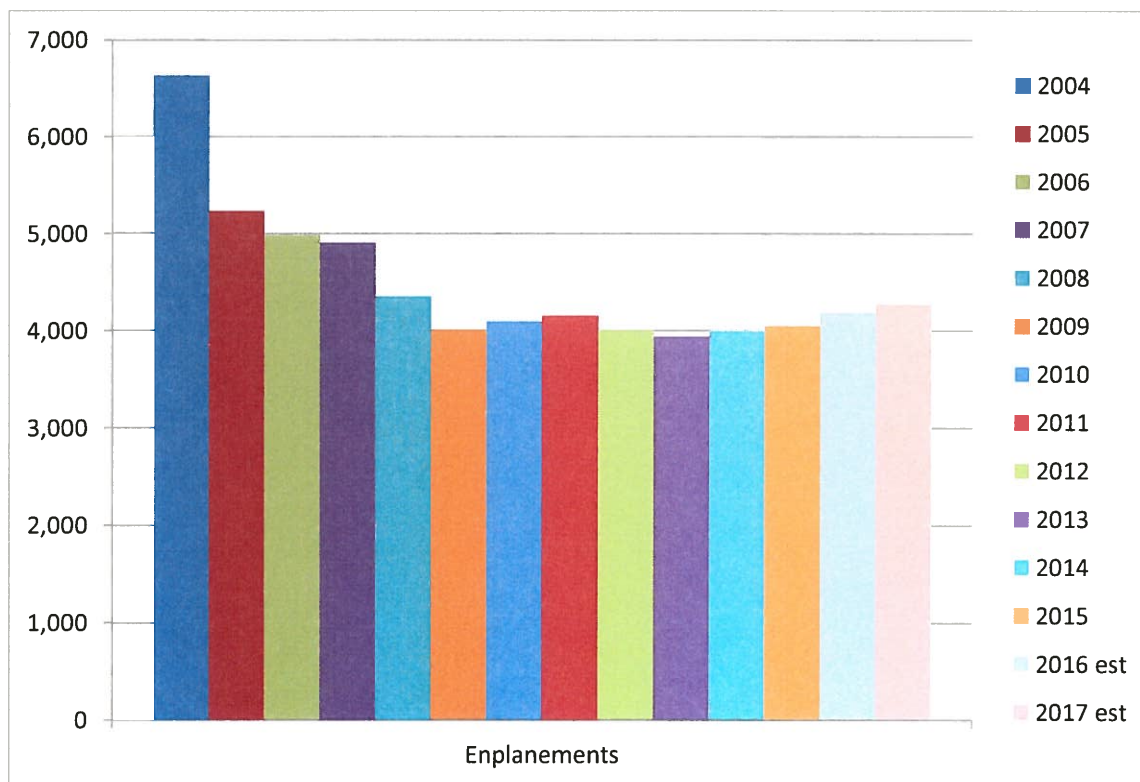
If a Project (Capital Budget Line) needs additional funds or an emergency arises then funds can be requested by filling out a funding request / adjustment form. This can be used to request contingency funds or to create a Project during the year or to return funds if a Project comes in under budget and that Capital Budget Line (Project) can be closed. The Project Manager generates this Funding Request Form.

Operating Revenues

The airlines that operate at PIT are predominantly signatory to an airline operating agreement which is residual in nature. This means that all operating costs, debt service and required capital fund deposits of all the included cost centers are offset by the non-airline revenues of those cost centers. Any residual deficit is covered by the signatory fees the airlines pay. No local tax dollars support either PIT or AGC as both airports are self sustained by airline and non-airline revenue.

The primary factor which drives non-airline revenues is passenger traffic. Total enplanements at PIT declined from 9.9 million in 2001 to about 3.9 million in 2013 due to USAirways dehubbing of PIT and a sluggish economy. However, we are seeing improvement as passenger traffic is trending up over the last few years. Enplanements for 2017 are projected to increase by about 2% over 2016. We have added several new destinations to our schedule during 2015 and 2016 with more scheduled for 2017.

ANNUAL ENPLANEMENTS AT PIT (000'S)



Aeronautical Revenue

Landing Fees

This includes signatory carrier, cargo and non-signatory carrier landing fees. The signatory and cargo fees are the residual requirements of the landing cost center. For 2017, the operating expenses and fund deposits of \$24.3 million are offset by \$11.9 million in non-signatory revenues resulting in required signatory landing fees of \$11.4 million and cargo landing fees of \$1.0 million.

Terminal Area Airline Fees

Primary revenue categories in this group include adjustable signatory terminal rentals, baggage facility and tenant equipment fees, and baggage system maintenance charges. Just as with landing fees, the adjustable terminal rentals equal the net requirement for that cost center. For 2017, terminal area operating expenses, debt service and capital fund deposits are \$103.8 million. The offsetting revenues are \$65.0 million leaving the net requirement of \$38.8 million for terminal rentals. The baggage facility and tenant equipment fees consist mostly of the debt service on those assets which is set through the life of the airline agreement. The baggage system maintenance costs are allocated to each airline based on relative usage of those systems.

Other Aeronautical Revenue

Consists primarily of hangar and cargo rentals and fuel concessions. The hangar and cargo rentals are based on contractual lease agreements. Currently all hangar space at PIT is under contract. The fuel concessions are at a contracted percentage to the airport and are estimated based on projected usage of the fuel facility.

Non-Aeronautical Revenue

Parking Revenues

Public and airline parking lots and the parking garage are managed by Grant Oliver Corporation, which receives a 1.75% commission of the net parking revenues after certain expenses are deducted. Total garage and lot revenues are projected at \$30.8 million for 2017 with \$1.2 million of this total targeted to a parking rehab fund to assist in maintenance of the parking lots. There are 3 levels of parking at PIT – short-term (the garage), long term (the closer lots), and extended term (the more remote lots). These rates are set by the Airport Authority. We are focused on maximizing this and other non-aeronautical revenues in 2017 and future years.

Rental Car Revenues

These revenues consist of contractual rental car facility rent fees and also rental car concession fees. The concessions are 10% of each rental car company's gross revenue or their minimum annual guarantee, whichever is greater. As with parking, the budgeted amounts are based on

usage trends and expected passenger traffic. Total rental car revenues are expected to be \$11.3 million for 2017.

Terminal Concessions

The primary component of terminal concessions is the Airmall – a conglomerate of retail, food and beverage and service providers located within the airside terminal which are managed for the Authority by Airmall Inc. The Authority receives 59% of the net rental income (this percentage increases to 77% for 2018). For 2017, the Airmall is expected to provide \$6.0 million to the Authority. All other terminal concessions and rentals are expected to be \$1.5 million.

Other Non-Aeronautical Revenues

The largest other revenue categories include utility and maintenance cost pass-throughs (\$3.1 million) and commercial development area revenues (\$1.6 million). The revenues are based on utility billing rate changes and expected usage.

Operating Expenses

Operating expenses are budgeted with the assumption that all departments will continue to meet the Authority's goals of providing a safe environment for both employees and the public while maintaining a high level of service to our airline partners and their passengers. The budget is adjusted for all contractual increases and decreases (including bargaining unit and police contracts) and current trends in consumption of goods and services. Costs related to winter activity are based on a normal or slightly worse winter season and can vary. The overall operating budget for 2017 represents a 5.6% increase compared to 2016.

Salaries, Wages and Related

Salaries and wages for 2017 are based on current staffing levels and actual pay rates of all positions. Overall salaries and wages are budgeted to increase 3.9% over the 2016 budgeted amounts. This is due to pay rate increases for bargaining units and management at similar levels and anticipated new hires.

Overtime is budgeted based on past and current levels incurred by each department with overtime eligible staff.

Fringe benefit costs are expected to increase \$815,000 as compared to the 2016 budget which is principally attributed to premium increases for healthcare insurance.

Utilities

The Authority (working with an energy broker) has locked in the electric rate for 2016 and 2017 at a rate which is 5.2% lower than the 2015 rate. Therefore, electricity costs are budgeted nearly flat for 2017 as compared to the 2016 budget.

Natural gas costs are also budgeted to remain at 2016 levels due to favorable forward gas contract purchases for 2017.

Cleaning and Maintenance

Janitorial maintenance costs for 2017 are expected to increase by 12.0%. The 2016 budget was based on the implementation of a new performance-based contract which did not produce the anticipated savings for 2016 or 2017. Electrical and conveyances maintenance are based on contract rates and fees and also anticipated service needs of the related equipment. Hauling and disposal costs projected to decrease by about 5%.

Professional Services

Professional services costs are also budgeted based on contract rates and fees and anticipated needs. Large expenditures identified within this category include police services (\$11.7 million) and engineering, environmental and other contracted services (\$8.8 million). Contracted services includes security guard services (\$2.2 million), information technology services (\$1.5 million) and professional consulting services for all departments.

Other Costs

The primary other costs include miscellaneous services, materials and supplies, and insurance. Overall these costs are anticipated to increase by 14.8% for 2017 as compared to the 2016 budget.

FUND BALANCE

The Authority's fund balance is represented by the total cash and cash equivalents available. This balance is projected to decrease by 8.8% for 2016 compared to 2015 primarily due to the paydown of long-term debt and capital asset additions. The fund balance is then projected to decrease by 3.7% for 2017 for similar reasons.

	2015 ACTUALS	2016 FORECAST	2017 BUDGET
Beginning Fund Balance	\$ 206,393,806	\$ 193,095,977	\$ 176,098,222
Operating Revenues			
Landing Fees	12,448,844	12,123,000	13,885,179
Terminal Area Airline Fees	57,159,010	54,516,000	57,672,400
Other Aeronautical Revenue	8,695,472	8,607,000	8,275,366
Parking Revenues	30,554,032	32,145,000	32,755,000
Rent-A-Car Revenues	11,519,067	11,513,000	11,285,593
Terminal Concessions	7,455,056	7,839,000	7,532,144
Other Non-Aeronautical Revenue	6,414,724	6,102,000	5,920,126
AGC Revenues	2,980,767	2,992,000	2,953,204
Total Operating Revenues	137,226,972	135,837,000	140,279,012
Non-Operating Revenues & Other Sources			
Receipt of Passenger Facility Charges	15,464,120	16,460,000	16,500,000
Receipt of Customer Facility Charges	5,041,017	5,000,000	5,000,000
Gas Drilling Bonus & Rent Payments	3,007,562	461,000	-
Gas Drilling Royalties	0	1,982,000	4,800,000
Gaming Act Receipts	12,400,000	12,400,000	12,400,000
Capital Contributions and Grant Receipts	10,718,219	12,600,000	12,000,000
Interest Earnings on Investments	558,172	700,000	350,000
Other Non-operating Receipts	89,498	71,000	300,000
Total Non-Operating Revenues	47,278,588	49,674,000	51,350,000
Total Revenues	184,505,560	185,511,000	191,629,012
Operating Expenses			
Payments to Suppliers and Employees	94,279,660	95,869,000	100,662,000
Total Operating Expenses	94,279,660	95,869,000	100,662,000
Non-Operating Expenses			
Additions to Capital Assets	33,050,370	40,598,755	31,487,000
Principal and interest payments on debt	66,272,849	66,041,000	66,040,000
Net Investment Maturities	4,200,510	-	-
Total Non-Operating Expenses	103,523,729	106,639,755	97,527,000
Total Expenses	197,803,389	202,508,755	198,189,000
Net (Decrease) Increase in Fund Balance	(13,297,829)	(16,997,755)	(6,559,988)
Ending Fund Balance	\$ 193,095,977	\$ 176,098,222	\$ 169,538,234



ALLEGHENY COUNTY
AIRPORT AUTHORITY

OPERATING BUDGET SECTION



Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017
Revenue Budget

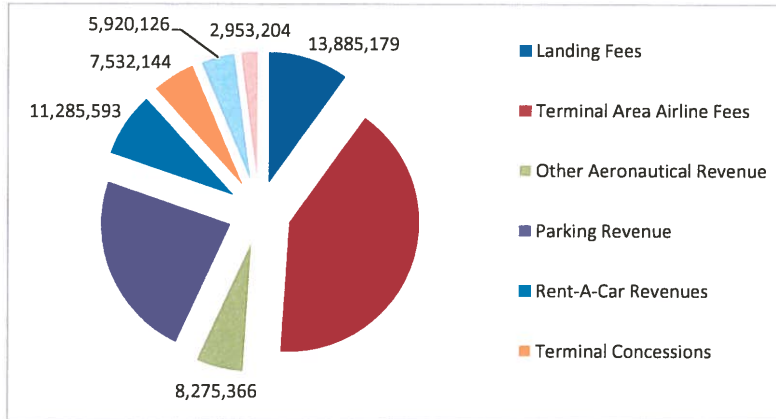
Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
09111	Landing Fees-Scheduled	10,583,682	11,762,101	11,386,017	(376,084)	(3.20) %
09122	Landing Fees-Nonscheduled	866,622	880,564	1,439,707	559,143	63.50 %
09133	Landing Fees-Cargo	998,540	984,015	1,059,455	75,440	7.67 %
Landing Fees		12,448,844	13,626,680	13,885,179	258,499	1.90 %
09201	Ramp Fees	849,551	838,111	836,022	(2,089)	(0.25) %
09202	Parking Fees	330,776	350,000	250,000	(100,000)	(28.57) %
09390	Military Field Contract Fees	164,501	164,438	164,672	234	0.14 %
09410	Terminal Rentals-Adjustable	37,905,776	37,694,308	38,770,271	1,075,963	2.85 %
09414	Terminal Rental-Fixed-Airline	139,680	139,825	52,100	(87,725)	(62.74) %
09440	Gate Usage Fees	1,567,020	1,800,000	2,200,000	400,000	22.22 %
09451	Aircraft Support System Charge	1,180,895	1,095,775	1,093,372	(2,403)	(0.22) %
09455	Baggage Facility Charge	7,401,154	8,200,733	7,130,172	(1,070,561)	(13.05) %
09459	Tenant Finishes and Equipment	2,933,021	2,695,150	2,694,631	(519)	(0.02) %
09510	Ground Handling Fees	603,951	660,244	709,919	49,675	7.52 %
09681	Maintenance Services-Jetway	390,066	353,400	353,400	-	- %
09686	Maintenance Services-ABS	3,692,619	3,417,840	3,417,840	-	- %
Terminal Area Airline Fees		57,159,010	57,409,824	57,672,399	262,575	0.46 %
09310	Hangar & Field Rental-FBO	16,397	16,889	17,395	506	3.00 %
09321	Hangar & Field Contract Fees	7,183,920	7,058,499	6,736,432	(322,067)	(4.56) %
09430	Cargo Building Rentals	345,626	345,626	345,626	-	- %
09435	Cargo Ramp Rentals	151,292	157,037	159,910	2,873	1.83 %
09520	Hangar & Field Fuel Concession	607,764	610,514	553,982	(56,532)	(9.26) %
09751	ADA - Aeronautical	390,473	438,172	462,021	23,849	5.44 %
Other Aeronautical Revenue		8,695,472	8,626,737	8,275,366	(351,371)	(4.07) %
09530	Airport Parking Management	26,990,824	27,800,000	28,500,000	700,000	2.52 %
09531	Airport Parking Rehab Fund	1,000,000	1,200,000	1,200,000	-	- %
09534	Ground Transportation-Trip Fee	1,035,070	972,000	1,155,000	183,000	18.83 %
09536	Ground Transportation-Permits	186,604	185,000	185,000	-	- %
09538	Parking Lot Collections	103,245	97,348	120,000	22,652	23.27 %
09539	Ground Transportation Fund	397,812	330,000	495,000	165,000	50.00 %
09710	Airline Parking Lot Fee	840,477	900,000	1,100,000	200,000	22.22 %
Parking Revenue		30,554,032	31,484,348	32,755,000	1,270,652	4.04 %
09366	Field Contract Fees-RAC	1,345,467	1,345,467	1,345,467	-	- %
09416	Terminal Rental-RAC	131,600	131,600	131,600	-	- %
09465	R-A-C Service Area Rental	639,697	639,697	639,697	-	- %
09532	Rent-A Car Concession	9,402,303	8,561,326	9,168,829	607,503	7.10 %
Rent-A-Car Revenues		11,519,067	10,678,090	11,285,593	607,503	5.69 %
09413	Terminal Rentals-Fixed-Other	1,341,715	1,352,452	1,397,760	45,308	3.35 %
09555	Terminal Concessions	115,656	113,660	134,384	20,724	18.23 %
09559	Airmall Concessions	5,553,241	5,300,000	6,000,000	700,000	13.21 %
09560	Airmall Terminal Rehab Fund	444,444	-	-	-	- %
Terminal Concessions		7,455,056	6,766,112	7,532,144	766,032	11.32 %

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017
Revenue Budget

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
09325	Catering Facility Rental	240,000	240,000	240,000	-	- %
09544	Hotel and Convenience Center	516,217	534,000	541,000	7,000	1.31 %
09601	Utility Sales Tax Revenue	(131,269)	(140,000)	(120,000)	20,000	(14.29) %
09612	Utility-Telephone-Terminal	5,000	5,104	5,115	11	0.22 %
09624	Utility-Gas-Hangar & Field	530,433	600,000	455,000	(145,000)	(24.17) %
09631	Utility-Electric-Landing	12,918	14,000	14,000	-	- %
09632	Utility-Electric-Terminal	72,358	75,509	77,000	1,491	1.97 %
09634	Utility-Electric-Hangar/Field	1,551,331	1,600,000	1,400,000	(200,000)	(12.50) %
09635	Utility-Electric-Parking/RAC	688,456	700,000	680,000	(20,000)	(2.86) %
09636	Utility-Electric-Jetway	127,293	135,000	103,000	(32,000)	(23.70) %
09641	Utility-Water/Sewage-Landing	1,325	1,400	1,400	-	- %
09642	Utility-Water/Sewage-Terminal	123,516	110,000	133,000	23,000	20.91 %
09643	Utility-Water/Sewage-Cargo	3,825	4,000	3,500	(500)	(12.50) %
09644	Utility-Water/Sewage-Hgr/Field	89,223	100,000	73,000	(27,000)	(27.00) %
09645	Utility-Water/Sewage-Park/RAC	196,625	205,000	198,000	(7,000)	(3.41) %
09671	Maintenance Services-Landing	2,284	2,500	500	(2,000)	(80.00) %
09673	Maintenance Services-Terminal	174,546	25,000	40,000	15,000	60.00 %
09675	Maintenance Services-Cargo	(4,701)	-	-	-	- %
09677	Maintenance Services-Hgr/Field	11,765	10,000	14,000	4,000	40.00 %
09679	Maintenance Services-RAC	13,334	11,554	14,000	2,446	21.17 %
09717	Finger Print Fees	100,365	90,000	90,000	-	- %
09721	Class Fees-Fire Training Pit	62,575	60,000	75,000	15,000	25.00 %
09725	Misc Fees-Fire Training Pit	895	250	500	250	100.00 %
09731	Miscellaneous Income-Landing	60,150	-	-	-	- %
09733	Miscellaneous Income-Terminal	74,087	49,200	70,000	20,800	42.28 %
09737	Miscellaneous Income-Hgr/Field	8,072	8,067	8,067	-	- %
09741	Miscellaneous Income-Roadways	130,213	98,400	100,000	1,600	1.63 %
09743	Miscellaneous Income-Gen'l Sup	9,865	4,000	4,000	-	- %
09745	Miscellaneous Income-Admin	186,382	50,000	30,000	(20,000)	(40.00) %
09750	Commercial Industrial Fees	69,694	29,694	31,002	1,308	4.40 %
09752	ADA - Dick's	437,071	526,005	537,635	11,630	2.21 %
09753	ADA - Other	19,271	19,943	20,615	672	3.37 %
09754	ADA - Northfield	113,994	114,958	109,899	(5,059)	(4.40) %
09755	ADA - Business Park	245,784	245,784	274,393	28,609	11.64 %
09761	CDF - Clinton	43,008	31,713	35,872	4,159	13.11 %
09762	CDF - Industry Drive	301,362	303,962	352,262	48,300	15.89 %
09763	CDF - Cherrington	205,773	205,773	205,773	-	- %
09764	CDF - Other	94,452	61,805	62,593	788	1.27 %
09767	ACAASG Revenues	7,976	-	-	-	- %
09789	Delinquency Fees - PIT	19,256	12,000	40,000	28,000	233.33 %
Other Non-Aeronautical Revenue		6,414,724	6,144,621	5,920,126	(224,495)	(3.65) %
09191	Landing Fees-AGC	212,737	215,000	215,000	-	- %
09292	Parking Fees-AGC	16,089	16,170	16,000	(170)	(1.05) %
09393	Hangar & Field Fees-AGC	1,970,852	1,954,109	1,967,937	13,828	0.71 %
09494	Terminal Building Rental-AGC	179,626	131,963	135,384	3,421	2.59 %
09595	Concessions-AGC	320,169	266,738	334,282	67,544	25.32 %
09696	Utility Sales-AGC	169,866	174,000	170,000	(4,000)	(2.30) %
09765	CDF - AGC	58,102	58,102	68,101	9,999	17.21 %
09788	Delinquency Fees - AGC	3,680	1,000	1,500	500	50.00 %
09797	Miscellaneous Income-AGC	49,646	43,680	45,000	1,320	3.02 %
AGC Revenues		2,980,767	2,860,762	2,953,204	92,442	3.23 %

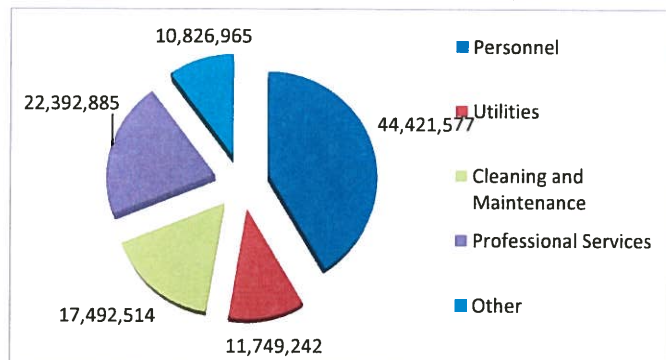
**Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017
Revenue Budget**

Object / Description	2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
Total Operating Revenues	137,226,972	137,597,174	140,279,011	2,681,837	1.95 %



Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017
Summary

Account Description	2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
Salaries	7,525,794	7,755,574	7,879,577	(124,003)	(1.60) %
Wages	19,067,119	19,725,747	20,685,255	(959,508)	(4.86) %
Overtime	1,825,342	1,529,500	1,706,350	(176,850)	(11.56) %
Other Compensation	378,284	300,995	296,395	4,600	1.53 %
Sick Pay BuyBack	178,805	118,900	56,000	62,900	52.90 %
Fringe Benefits	12,510,985	12,983,000	13,798,000	(815,000)	(6.28) %
Salaries, Wages and Related	41,486,329	42,413,716	44,421,577	(2,007,861)	(4.73) %
Electricity	7,700,002	7,871,000	7,873,300	(2,300)	(0.03) %
Water & Sewage	852,132	1,098,500	1,089,788	8,712	0.79 %
Gas	1,522,153	1,873,000	1,875,800	(2,800)	(0.15) %
Telecommunications	913,950	938,714	910,354	28,360	3.02 %
Utilities	10,988,237	11,781,214	11,749,242	31,972	0.27 %
Janitorial Maintenance	7,612,556	7,000,000	7,838,811	(838,811)	(11.98) %
Electrical Maintenance	1,621,765	1,636,610	1,718,441	(81,831)	(5.00) %
Hauling and Disposal	844,580	1,250,500	1,185,500	65,000	5.20 %
Conveyance	1,935,932	4,942,261	2,007,532	2,934,729	59.38 %
Other	4,504,022	1,619,716	4,742,230	(3,122,514)	(192.78) %
Cleaning and Maintenance	16,518,855	16,449,087	17,492,514	(1,043,427)	(6.34) %
Legal	548,340	650,000	700,000	(50,000)	(7.69) %
Auditing & Accounting	171,193	185,000	188,000	(3,000)	(1.62) %
Engineering	669,045	750,000	690,000	60,000	8.00 %
Environmental	651,467	575,000	709,000	(134,000)	(23.30) %
Contracted Services	4,681,769	6,947,123	7,398,863	(451,740)	(6.50) %
Police Services	10,633,602	11,291,014	11,714,427	(423,413)	(3.75) %
Other Services	800,448	760,715	992,595	(231,880)	(30.48) %
Professional Services	18,155,864	21,158,852	22,392,885	(1,234,033)	(5.83) %
Miscellaneous Services	2,433,903	2,835,640	3,662,061	(826,421)	(29.14) %
Insurance	749,006	801,626	822,100	(20,474)	(2.55) %
Repairs & Replacements	126,419	260,650	282,450	(21,800)	(8.36) %
Supplies	2,811,875	2,761,010	2,955,807	(194,797)	(7.06) %
Materials	3,299,414	2,581,925	2,862,020	(280,095)	(10.85) %
Tools & Equipment	224,394	193,000	242,527	(49,527)	(25.66) %
Other	9,645,011	9,433,851	10,826,965	(1,393,114)	(14.77) %
	96,794,296	101,236,720	106,883,183	(5,646,463)	(5.58) %



Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017
Detail Summary By Account

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	7,525,794	7,755,574	7,879,577	(124,003)	(1.60) %
02102	Wages	19,067,119	19,725,747	20,685,255	(959,508)	(4.86) %
02104	Overtime	1,825,342	1,529,500	1,706,350	(176,850)	(11.56) %
02109	Other Compensation	305,288	247,995	245,995	2,000	0.81 %
02115	Sick Pay Buy Back	178,805	118,900	56,000	62,900	52.90 %
02118	Uniform Allowance	51,284	53,000	50,400	2,600	4.91 %
02125	Add'l Personnel Costs	21,712	-	-	-	- %
02500	Fringe Benefits	12,510,985	12,983,000	13,798,000	(815,000)	(6.28) %
Salaries, Wages and Related		41,486,329	42,413,716	44,421,577	(2,007,861)	(4.73) %
03101	Telecommunications	913,950	938,714	910,354	28,360	3.02 %
03103	Heating	1,522,153	1,873,000	1,875,800	(2,800)	(0.15) %
03104	Electricity	7,700,002	7,871,000	7,873,300	(2,300)	(0.03) %
03105	Water	528,003	687,500	678,644	8,856	1.29 %
03106	Sewage	324,129	411,000	411,144	(144)	(0.04) %
Utilities		10,988,237	11,781,214	11,749,242	31,972	0.27 %
06201	Janitorial Maintenance	7,612,556	7,000,000	7,838,811	(838,811)	(11.98) %
06202	Elevators/Conveyance/Doors	1,935,932	1,959,396	2,007,532	(48,136)	(2.46) %
06203	Hauling and Disposal	844,580	1,250,500	1,185,500	65,000	5.20 %
06206	People Mover Maintenance	2,905,690	2,982,865	3,183,780	(200,915)	(6.74) %
06207	Miscellaneous Maintenance	1,593,752	1,573,679	1,520,912	52,767	3.35 %
06208	Computer Maintenance	4,580	46,037	37,538	8,499	18.46 %
06209	Energy Facility Maintenance	1,621,765	1,636,610	1,718,441	(81,831)	(5.00) %
Cleaning and Maintenance		16,518,855	16,449,087	17,492,514	(1,043,427)	(6.34) %
03302	Engineering	669,045	750,000	690,000	60,000	8.00 %
03303	Accounting & Auditing	171,193	185,000	188,000	(3,000)	(1.62) %
03308	Meteorological	28,624	33,500	3,600	29,900	89.25 %
03309	Appraisal Services	3,800	12,000	12,000	-	- %
03313	Miscellaneous Services	668,431	605,615	722,395	(116,780)	(19.28) %
03314	Contracted Services	4,681,769	6,947,123	7,398,863	(451,740)	(6.50) %
03315	Environmental Services	651,467	575,000	709,000	(134,000)	(23.30) %
03317	Misc Economic Development	15,211	15,000	15,000	-	- %
03319	Police Services	10,633,602	11,291,014	11,714,427	(423,413)	(3.75) %
03320	Financial Services	83,042	93,000	238,000	(145,000)	(155.91) %
03330	Solicitor Services	534,989	600,000	650,000	(50,000)	(8.33) %
03331	Legal Counsel	13,351	50,000	50,000	-	- %
03342	Clinical Services	1,341	1,600	1,600	-	- %
Professional Services		18,155,865	21,158,852	22,392,885	(1,234,033)	(5.83) %

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017
Detail Summary By Account

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
03201	Dues and Memberships	65,432	213,859	228,990	(15,131)	(7.08) %
03203	Excercises	8,507	15,000	15,000	-	- %
03204	Training & Education	120,260	210,000	245,435	(35,435)	(16.87) %
03205	Travel Expenses	421,984	466,800	661,325	(194,525)	(41.67) %
03206	Employee Events	-	50,000	50,000	-	- %
03207	Tuition Reimbursement	44,272	50,000	84,700	(34,700)	(69.40) %
03208	Employee Related	58,184	12,000	22,000	(10,000)	(83.33) %
03402	Equipment Rental	21,037	20,525	22,025	(1,500)	(7.31) %
03406	Copier Rental	43,320	58,056	52,636	5,420	9.34 %
03408	Other Rentals and Leases	19,133	15,200	15,200	-	- %
03511	Liability Insurance	176,119	227,600	227,600	-	- %
03512	Property Insurance	390,945	374,500	374,500	-	- %
03514	Auto Insurance	79,042	73,526	93,000	(19,474)	(26.49) %
03515	Other Insurance	102,900	125,000	125,000	-	- %
03519	Uncovered Claims	-	1,000	2,000	(1,000)	(100.00) %
03601	Freight & Storage	60,861	50,900	55,000	(4,100)	(8.06) %
03602	Advertising	1,274,040	1,374,000	1,813,000	(439,000)	(31.95) %
03603	Postage	3,500	24,100	5,100	19,000	78.84 %
03604	License and Permit Fees	65	-	-	-	- %
03605	Printing outside	40,857	57,700	179,650	(121,950)	(211.35) %
03619	Computer Software Purchase	229,745	190,000	180,000	10,000	5.26 %
03621	Bad Debt	6,162	-	-	-	- %
03636	Incentive Program	1,100	2,000	6,500	(4,500)	(225.00) %
03669	Sponsorships	5,797	25,000	25,000	-	- %
03670	Other Refunds	9,647	500	500	-	- %
04001	Printing Supplies	16,163	13,000	12,000	1,000	7.69 %
04002	Engineering Supplies	263	3,000	3,000	-	- %
04004	Subscriptions	26,166	47,850	50,335	(2,485)	(5.19) %
04005	Office Supplies	61,356	37,110	37,047	63	0.17 %
04006	Data Processing Supplies	1,392	1,500	33,000	(31,500)	(2,100.00) %
04008	Photographic Supplies	2,366	16,350	16,500	(150)	(0.92) %
04102	Medical and Clinical Supplies	9,630	15,600	20,280	(4,680)	(30.00) %
04201	Promtional Supplies	17,008	42,000	57,000	(15,000)	(35.71) %
04501	Automotive Supplies	78,721	62,500	67,000	(4,500)	(7.20) %
04502	Janitorial Supplies	288,835	303,900	303,459	441	0.15 %
04503	Clothing and Uniforms	57,381	114,350	231,918	(117,568)	(102.81) %
04504	HVAC Supplies	47,406	20,200	20,200	-	- %
04505	Forestry	34,977	63,000	53,000	10,000	15.87 %
04506	Chemicals	1,534,949	1,245,150	1,302,150	(57,000)	(4.58) %
04507	Ammunition	7,994	11,000	11,000	-	- %
04508	Gases	19,905	38,500	37,200	1,300	3.38 %
04509	Other Supplies	74,433	47,050	62,875	(15,825)	(33.63) %
04510	Diesel Fuel	181,713	282,000	238,400	43,600	15.46 %
04511	Audio Visual Aids	-	5,000	4,000	1,000	20.00 %
04512	Police & Fire Clothing	42,226	56,200	76,500	(20,300)	(36.12) %

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017
Detail Summary By Account

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
04514	Police/Fire Training Supplies	3,528	11,800	10,300	1,500	12.71 %
04515	Safety Supplies	118,901	80,950	100,493	(19,543)	(24.14) %
04518	Gasoline	185,982	243,000	208,150	34,850	14.34 %
04519	Paint Supplies	582	-	-	-	- %
05001	Asphalt & Tar	52,227	60,000	34,000	26,000	43.33 %
05002	Salt	222,338	183,000	165,000	18,000	9.84 %
05003	Paint	167,489	179,000	177,000	2,000	1.12 %
05004	Brick, Stone, Sand Slag	106,207	62,000	57,000	5,000	8.06 %
05005	Lumber	86,690	41,000	81,000	(40,000)	(97.56) %
05006	Iron, Steel & Brass	28,268	14,500	21,500	(7,000)	(48.28) %
05007	Plumbing	198,749	133,000	180,000	(47,000)	(35.34) %
05008	Electrical	512,918	555,000	580,000	(25,000)	(4.50) %
05009	Concrete	14,694	6,500	11,500	(5,000)	(76.92) %
05010	Hardware	35,129	66,200	66,200	-	- %
05011	Other Materials	184,574	114,300	135,045	(20,745)	(18.15) %
05012	Charges to/from Inventory	269,596	-	-	-	- %
05201	Tires and Tubes	84,778	54,000	80,000	(26,000)	(48.15) %
05202	Batteries	29,528	16,200	16,200	-	- %
05203	Vehicle Parts	554,229	425,000	439,350	(14,350)	(3.38) %
05302	Machinery Parts	86,986	69,000	85,000	(16,000)	(23.19) %
05303	Electronic Parts	136,606	91,000	141,000	(50,000)	(54.95) %
05305	Batteries-Non-Automotive	14,341	22,225	22,225	-	- %
05311	North Baggage Parts	218,943	250,000	300,000	(50,000)	(20.00) %
05312	South Baggage Parts	114,320	140,000	120,000	20,000	14.29 %
05313	Jetways Parts	180,806	100,000	150,000	(50,000)	(50.00) %
06101	Equipment Repairs	-	900	900	-	- %
06102	Vehicle Repairs	32,180	23,000	31,000	(8,000)	(34.78) %
06103	Machinery Repairs	31,450	51,500	55,300	(3,800)	(7.38) %
06104	Building Repairs	35,633	115,000	115,000	-	- %
06108	Electrical Repairs	6,435	25,000	35,000	(10,000)	(40.00) %
06109	Other Repairs	20,720	45,250	45,250	-	- %
07101	Equipment and Furniture	43,910	62,600	84,537	(21,937)	(35.04) %
07201	Computer Equipment	50,161	50,000	60,000	(10,000)	(20.00) %
07301	Small Tools	130,323	80,400	97,990	(17,590)	(21.88) %
Other		9,645,014	9,433,851	10,826,965	(1,393,114)	(14.77) %
		96,794,300	101,236,720	106,883,183	(5,646,463)	(5.58) %

Chief Executive Office

The Chief Executive Office of the Airport Authority is responsible for providing strategic planning, leadership, direction, vision and support to the operations of Pittsburgh International and Allegheny County Airports. The Chief Executive Office, led by the Chief Executive Officer, is charged with delivering exceptional customer service in a safe, secure, efficient and cost competitive manner through the commitment, innovation and expertise of the Authority's greatest asset, its employees. In addition, this office oversees efforts to continue the growth and development of its facilities, service offerings and employees. The other officer of the Authority is the Chief Operating Officer/Chief Financial Officer. The two officers provide administrative oversight to the various Authority Senior Vice Presidents and Vice Presidents and support and implement the policies and objectives set forth by the Authority Board of Directors. Finally, the Chief Executive Office works with airlines, tenants, local, state and federal officials, strategic partners and other stakeholders to promote and develop the Authority, maximizing its potential as an airport operator and a regional economic generator.

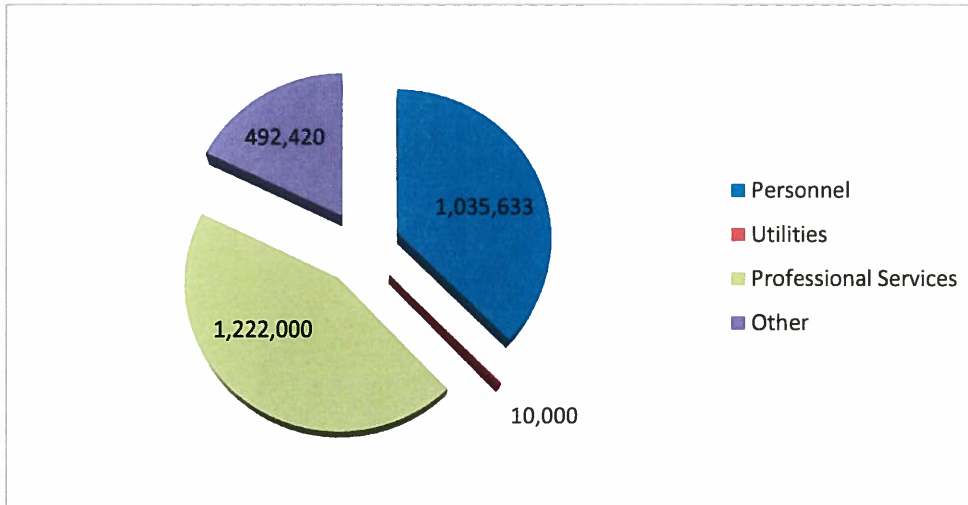
Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Chief Executive Office
(Business Unit - 11)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	1,191,352	612,351	674,921	(62,570)	(10.22) %
02102	Wages	330,723	87,685	38,885	48,800	55.65 %
02102	Overtime	14,193	-	-	-	- %
02109	Other Compensation	4,000	-	-	-	- %
02115	Sick Pay	(39,283)	60,000	-	60,000	100.00 %
02125	Add'l Personnel Costs	21,712	-	-	-	- %
02500	Fringe Benefits	677,156	313,282	321,827	(8,545)	(2.73) %
Salaries, Wages and Related		2,199,853	1,073,318	1,035,633	37,685	3.51 %
03101	Telecommunications	12,946	9,000	10,000	(1,000)	(11.11) %
Utilities		12,946	9,000	10,000	(1,000)	0.11 %
03302	Engineering	10,000	-	-	-	- %
03309	Appraisal Services	3,800	-	-	-	- %
03313	Miscellaneous Services	154,866	50,000	22,000	28,000	56.00 %
03314	Contracted Services	506,394	350,000	500,000	(150,000)	(42.86) %
03317	Misc. Economic Development	15,211	-	-	-	- %
03320	Financial Services	13,000	-	-	-	- %
03330	Solicitor Services	534,989	600,000	650,000	(50,000)	(8.33) %
03331	Legal Counsel	4,089	50,000	50,000	-	- %
Professional Services		1,242,349	1,050,000	1,222,000	(172,000)	(16.38) %
03201	Dues and Memberships	31,088	160,000	160,000	-	- %
03204	Training & Education	14,920	25,000	25,000	-	- %
03205	Travel Expenses	179,701	195,368	195,000	368	0.19 %
03206	Employee Events	-	50,000	50,000	-	- %
03208	Employee Related	41,545	-	-	-	- %
03406	Copier Rental	474	600	2,620	(2,020)	(336.67) %
03408	Other Rentals and Leases	4,156	-	-	-	- %
03601	Freight & Storage	951	-	-	-	- %
03602	Advertising	15,034	4,300	4,300	-	- %
03605	Printing Outside	-	2,000	2,000	-	- %
03621	Bad Debts	6,058	-	-	-	- %
03669	Sponsorships	5,000	25,000	25,000	-	- %
03670	Other Refunds	318	-	-	-	- %
04004	Subscriptions	2,787	5,000	5,000	-	- %
04005	Office Supplies	26,578	2,500	2,500	-	- %
04201	Promotional Supplies	240	-	-	-	- %
04503	Clothing and Uniforms	83	20,000	20,000	-	- %
07101	Equipment and Furniture	1,363	1,000	1,000	-	- %
Other		330,296	490,768	492,420	(1,652)	(0.34) %

**PIT - Chief Executive Office
(Business Unit - 11)**

3,785,444	2,623,086	2,760,053	(136,967)	(5.22) %
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Human Resources

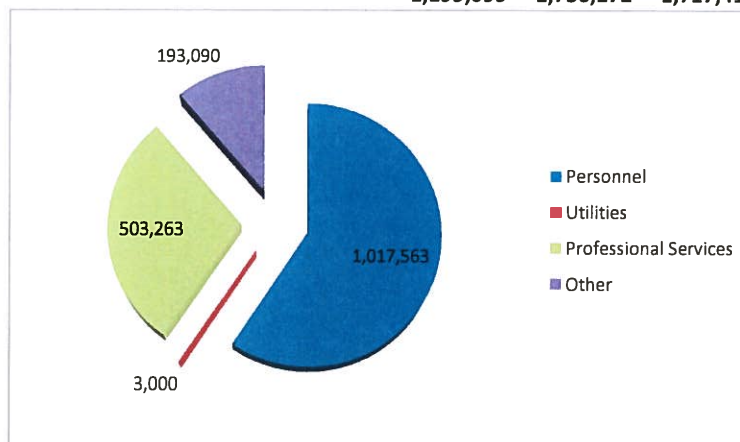
The Human Resources Department is responsible for the administrative and strategic management of human resources in the areas of organizational development, performance management, workforce planning and recruitment, total compensation and benefit planning and administration, policy and procedure development, employee and labor relations, workplace safety and human resources administration including government compliance. Responsibilities include: To manage the recruitment process under the ACAA Affirmative Action Plan to ensure diverse employee population; monitor the selection and hiring process under all applicable federal laws; develop and maintain performance management system for continuous improvement, professional development, training and annual merit pay increases; provide benefit plan management through review and analysis based on cost containment, trends, funding, compliance, employee need and flexibility; and encourage and incentive employee participation in health and wellness program. Human Resources Department also coordinates the collective bargaining process and participates on the contract negotiation team, as well as provides management representative and legal guidance for grievance and arbitration process and promotes positive labor relations through win-win solutions. Human Resources complies with government regulations related to Equal Employment Opportunity, Equal Pay Act of 1963 and the Civil Rights Act of 1964.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Human Resources
(Business Unit - 12)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	488,308	675,581	654,195	21,386	3.17 %
02102	Wages	27,877	38,063	47,157	(9,094)	(23.89) %
02104	Overtime	23	-	-	-	- %
02109		1,625	-	-	-	- %
02500	Fringe Benefits	222,038	319,372	316,211	3,161	0.99 %
Salaries, Wages and Related		739,871	1,033,016	1,017,563	15,453	1.50 %
03101	Telecommunications	2,498	3,600	3,000	600	16.67 %
Utilities		2,498	3,600	3,000	600	16.67 %
06208	Computer Maintenance	-	4,000	500	3,500	87.50 %
Cleaning and Maintenance		-	4,000	500	3,500	87.50 %
03313	Miscellaneous Services	4,242	5,500	3,500	2,000	36.36 %
03314	Contracted Services	321,088	569,900	499,763	70,137	12.31 %
03331	Legal Counsel	9,262	-	-	-	- %
Professional Services		334,592	575,400	503,263	72,137	12.54 %
03201	Dues and Memberships	2,203	4,600	3,355	1,245	27.07 %
03204	Training & Education	6,665	8,000	14,935	(6,935)	(86.69) %
03205	Travel Expenses	4,518	3,256	8,050	(4,794)	(147.24) %
03207	Tuition Reimbursement	44,272	50,000	84,700	(34,700)	(69.40) %
03208	Employee Related	15,619	5,000	15,000	(10,000)	(200.00) %
03406	Copier Rental	315	9,000	9,000	-	- %
03601	Freight & Storage	653	500	500	-	- %
03602	Advertising	29,878	15,000	30,000	(15,000)	(100.00) %
03605	Printing Outside	3,432	3,500	2,000	1,500	42.86 %
03636	Incentive Program	-	-	4,500	(4,500)	- %
03670	Other Refunds	94	-	-	-	- %
04001	Printing Supplies	82	2,000	500	1,500	75.00 %
04004	Subscriptions	1,290	4,500	6,800	(2,300)	(51.11) %
04005	Office Supplies	6,060	3,550	1,000	2,550	71.83 %
04201	Promotional Supplies	793	7,500	5,000	2,500	33.33 %
04511	Audio Visual Aids	-	3,500	2,500	1,000	28.57 %
04515	Safety Supplies	-	-	5,000	(5,000)	- %
07101	Equipment and Furniture	6,264	250	250	-	- %
Other		122,138	120,156	193,090	(72,934)	(60.70) %

1,199,099	1,736,172	1,717,416	18,756	1.08 %
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Finance

The Finance Department is responsible for the overall budgetary, fiscal, and financial management of the Authority's activities, including the financial administration of the Capital Improvement Program (CIP), the annual operating budget, cash and debt management, payroll and accounts payable. This role is performed for Pittsburgh International Airport and Allegheny County Airport. Finance team members include 11 professionals with an average airport service experience of 22 years. Responsibilities of the Finance Department include ensuring integrity of the general ledger and all other required financial records, preparing and analyzing airline rates and charges, managing the grant reimbursement and passenger facility charge (PFC) process, processing all payments to the Authority's vendors and contractors and ensuring accountability of the Authority's disbursements. Finance personnel participates in the annual audit performed by independent external auditors, prepares the Comprehensive Annual Financial Report (CAFR), ensures compliance with all IRS and government regulations for tax and vendor reporting and manages the annual budget process in an efficient and effective manner. The Finance Department attained the Certificate of Achievement for Excellence in Financial Reporting for its Comprehensive Annual Financial Report (CAFR) for the Fiscal Year Ended December 31, 2010 from the Government Finance Officers Association, (GFOA), for the first time and subsequently received the award for 2011, 2012, 2013 and 2014. This award is the highest form of recognition for excellence in state and local government financial reporting. Additionally the Finance Department achieved the GFOA Distinguished Budget Presentation Award for first time in 2013 and subsequently received the award for 2014 and 2015.

Procurement

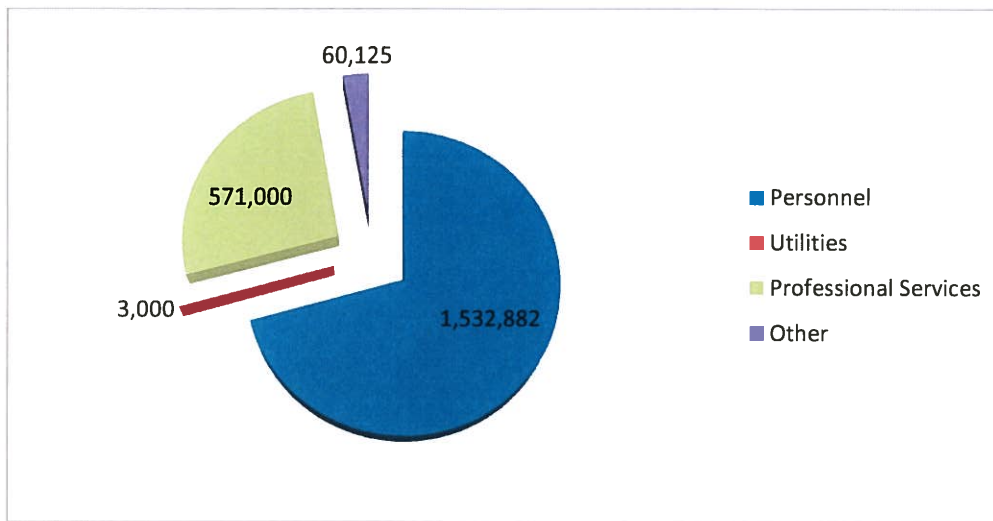
The Procurement Department is responsible for managing all Purchasing, Construction Document/Bidding, Contract Processing and Administrative paperwork for the Airport Authority. This includes all Competitive Bidding and other non-formal acquisition processes like Quotations and Inquiries. In addition, Purchasing is ultimately responsible for the processing of Purchase Requisitions for payment of all acquired goods through a comprehensive computer system. The Allegheny County Airport Authority (ACAA) was formed under the provisions of the Municipal Authorities Act of 1945 and subsequent updates. All Procurement activities are in accordance with procedures specified therein, as well as Guidelines developed specifically by the Board of Directors of the Authority. These regulations include Davis Bacon Wage Rates, Civil Rights Act, Stabilization Agreements, FAA Regulations and Executive Orders, Cooperative Purchasing Agreements and any Grant stipulations. Maintaining a clear understanding of all of the various requirements and the need therein to allow for staff to continue to meet legal mandates and secure goods and services for the ACAA at the lowest possible pricing. The Procurement Department prides itself on staying current on any and all changes that may affect its ability to obtain supplies, equipment and construction services by a fair and open process utilizing mandated competitive bidding when required that adheres to all of the established rules and regulations and the high standards of the Airports.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Finance
(Business Unit - 13)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	859,036	857,869	795,668	62,201	7.25 %
02102	Wages	230,140	230,132	248,016	(17,884)	(7.77) %
02104	Overtime	8,170	8,000	12,850	(4,850)	(60.63) %
02500	Fringe Benefits	483,147	490,485	476,348	14,137	2.88 %
Salaries, Wages and Related		1,580,493	1,586,486	1,532,882	53,604	3.38 %
03101	Telecommunications	2,058	3,000	3,000	-	- %
Utilities		2,058	3,000	3,000	-	- %
03303	Accounting & Auditing	171,193	185,000	188,000	(3,000)	(1.62) %
03313	Miscellaneous Services	37,851	12,000	20,000	(8,000)	(66.67) %
03314	Contracted Services	80,872	125,000	125,000	-	- %
03320	Financial Services	70,042	93,000	238,000	(145,000)	(155.91) %
Professional Services		359,958	415,000	571,000	(156,000)	(37.59) %
03201	Dues and Memberships	1,020	1,300	1,600	(300)	(23.08) %
03204	Training & Education	1,055	3,000	3,000	-	- %
03205	Travel Expenses	3,059	2,605	10,000	(7,395)	(283.88) %
03402	Equipment Rental	1,078	2,025	2,025	-	- %
03406	Copier Rental	7,928	8,000	8,000	-	- %
03601	Freight & Storage	704	2,500	2,500	-	- %
03602	Advertising	3,989	3,000	4,000	(1,000)	(33.33) %
03603	Postage	3,500	24,000	5,000	19,000	79.17 %
03605	Printing Outside	-	1,000	-	1,000	100.00 %
03619	Computer Software	9,500	-	-	-	- %
03669	Sponsorships	797	-	-	-	- %
03670	Other Refunds	745	-	-	-	-
04001	Printing Supplies	7,360	7,500	8,000	(500)	(6.67) %
04004	Subscriptions	1,638	2,000	2,000	-	- %
04005	Office Supplies	9,565	12,000	10,000	2,000	16.67 %
04503	Clothing and Uniforms	-	1,000	1,000	-	- %
04509	Other Supplies	1,727	3,000	2,000	1,000	33.33 %
05012	Charges To/From Inventory	(10,040)	-	-	-	- %
07101	Equipment and Furniture	610	1,000	1,000	-	- %
Other		44,235	73,930	60,125	13,805	18.67 %
		1,986,744	2,078,416	2,167,007	(88,591)	(4.26) %

PIT - Finance
(Business Unit - 13)



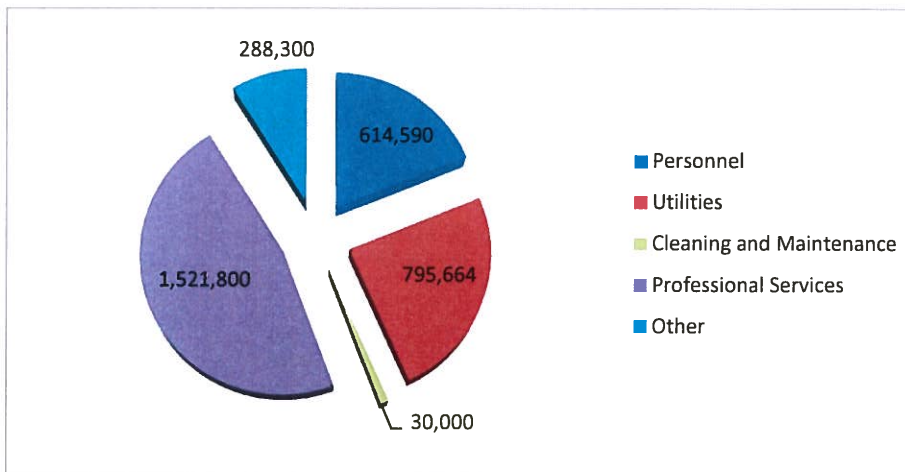
Information Technology

The Information Technology Department is responsible for providing computer application system services, developing and maintaining software solutions, implementing the latest technology products, maintaining the technology infrastructure, providing telephone phone services, and providing ACAA technical support. The Information Technology department provides these services to both Pittsburgh International Airport and Allegheny County Airport. The Information Technology Department manages sixteen contracted companies that include hardware, software licenses and support. The Information Technology Department keeps current with federal and state laws for document retention, data backups, disaster recovery and maintains a clean annual audit.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Information Technology
(Business Unit - 14)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	276,893	342,771	374,407	(31,636)	(9.23) %
02102	Wages	40,062	38,689	46,197	(7,508)	(19.41) %
02104	Overtime	1,312	3,000	3,000	-	- %
02500	Fringe Benefits	140,188	172,055	190,986	(18,931)	(11.00) %
Salaries, Wages and Related		458,455	556,515	614,590	(58,075)	(10.44) %
03101	Telecommunications	826,250	838,664	795,664	43,000	5.13 %
Utilities		826,250	838,664	795,664	43,000	5.13 %
06208	Computer Maintenance	4,580	35,000	30,000	5,000	14.29 %
Cleaning and Maintenance		4,580	35,000	30,000	5,000	14.29 %
03313	Miscellaneous Services	2,014	2,500	2,500	-	- %
03314	Contracted Services	925,029	1,147,200	1,519,300	(372,100)	(32.44) %
Professional Services		927,043	1,149,700	1,521,800	(372,100)	(32.36) %
03201	Dues and Memberships	-	200	300	(100)	(50.00) %
03204	Training & Education	-	2,500	3,000	(500)	(20.00) %
03205	Travel Expenses	17	3,907	5,000	(1,093)	(27.98) %
03601	Freight & Storage	3,199	4,000	4,000	-	- %
03619	Computer Software Purchase	208,696	190,000	180,000	10,000	5.26 %
04005	Office Supplies	11	-	-	-	- %
04006	Data Processing Supplies	1,392	1,500	33,000	(31,500)	##### %
04503	Clothing and Uniforms	-	800	800	-	- %
07101	Equipment and Furniture	257	1,200	2,200	(1,000)	(83.33) %
07201	Computer Equipment	46,215	50,000	60,000	(10,000)	(20.00) %
Other		259,787	254,107	288,300	(34,193)	(13.46) %
		2,476,115	2,833,986	3,250,354	(416,368)	(14.69) %



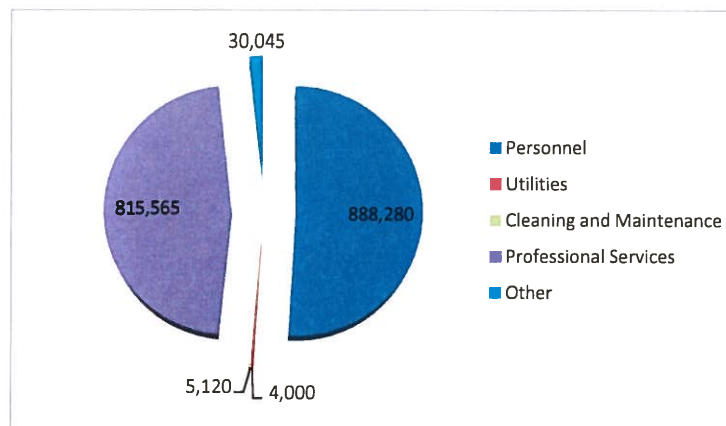
Engineering

The Engineering Department is responsible for managing all construction that takes place on the property at both Allegheny County and Pittsburgh International Airports. The Airport Capital Improvement Program provides funding for development, upgrades, repairs and replacement of the buildings and infrastructure systems throughout the airports. The design, construction management and construction of these projects are provided by engineering consultants and contractors. The Engineering Department provides the lead from conception through design and construction, to implementation of all construction projects including environmental compliance, permitting, reporting and assistance. Also, all construction by the tenants and non-tenants on airport are first submitted to the Engineering Department for review and approval in order to insure that standards are met, interfaces with utilities are compatible and the installations provide a safe, pleasing and positive environment for the users. Additionally, the Engineering Department is responsible for the management of many of the systems through the facilities. Pavement management, bridge inspections, water system operation, are just some of the programs that are controlled by Engineering. The airport is responsible for following all applicable regulations governing erosion and sedimentation controls.. Compliance with building codes are built into all construction projects as are federal and state labor laws, and standards imposed by municipalities and utility companies. The Engineering Section has received many accolades and awards for leadership and outstanding results in airport design and project management. Their mission is to provide excellence in engineering while maintaining a safe, comfortable and accommodating environment, with the least negative impact or delays to the customers throughout the facility.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Engineering
(Business Unit - 15)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	607,629	531,042	554,375	(23,333)	(4.39) %
02102	Wages	50,188	49,857	57,869	(8,012)	(16.07) %
02500	Fringe Benefits	289,137	259,965	276,036	(16,071)	(6.18) %
Salaries, Wages and Related		946,954	840,864	888,280	(47,416)	(5.64) %
03101	Telecommunications	2,683	4,900	4,000	900	18.37 %
Utilities		2,683	4,900	4,000	900	18.37 %
06207	Miscellaneous Maintenance	3,120	5,120	5,120	-	- %
Cleaning and Maintenance		3,120	5,120	5,120	-	- %
03302	Engineering	658,719	650,000	590,000	60,000	9.23 %
03313	Miscellaneous Services	130,295	225,565	225,565	-	- %
Professional Services		789,014	875,565	815,565	60,000	6.85 %
03201	Dues and Memberships	1,039	1,285	1,365	(80)	(6.23) %
03204	Training & Education	1,820	7,500	7,500	-	- %
03205	Travel Expenses	2,145	4,428	6,800	(2,372)	(53.57) %
03406	Copier Rental	1,275	1,080	1,080	-	- %
03601	Freight & Storage	157	-	-	-	- %
03602	Advertising	20,000	3,000	3,000	-	- %
03604	License and Permit Fees	65	-	-	-	- %
04001	Printing Supplies	8,135	3,500	3,500	-	- %
04002	Engineering Supplies	263	3,000	3,000	-	- %
04004	Subscriptions	-	1,500	1,500	-	- %
04005	Office Supplies	354	1,000	1,000	-	- %
04008	Photographic Supplies	-	100	100	-	- %
04503	Clothing and Uniforms	-	500	500	-	- %
06101	Equipment Repairs	-	200	200	-	- %
07101	Equipment and Furniture	-	500	500	-	- %
Other		35,253	27,593	30,045	(2,452)	(8.89) %
		1,777,024	1,754,042	1,743,010	11,032	0.63 %



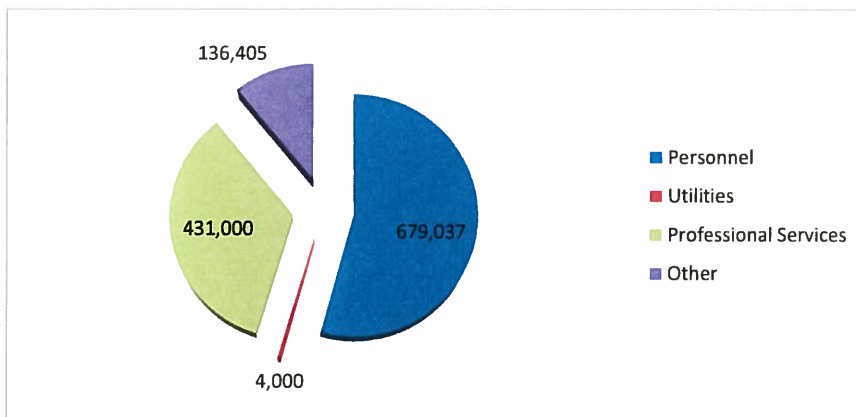
Planning

The Planning Department provides multi-disciplined planning, environmental, and capital planning services to Pittsburgh International (PIT) and Allegheny County Airports (AGC), the surrounding communities, and Western Pennsylvania. The primary goal is to provide direction and guidance with respect to planning and development for both aviation and non-aviation related development and facilities that will support and enhance the overall Airport experience including local and regional initiatives. The core functions of Planning include Airport Master Planning, Land Use Planning, Environmental Assessments, Air spacing, Capital Program Planning including Federal and state grant application and monitoring, PFC application and monitoring, and development of Capital Plans and Budgets. The Department operates in a regulated and guided environment driven by various agencies, the most critical being the Federal Aviation Administration, PennDOT Bureau of Aviation, and the Pennsylvania Historic Museum Commission. Planning has participated in a number of pilot programs for the advancement of planning standards and public safety. Planning has been the recipient of numerous awards including the FAA Eastern Region Certificate of Appreciation for environmental initiatives and the Aviation Council of Pennsylvania Service Award for “high level of service and dedication” relating to a RSA (runway safety area) relocation project at AGC.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Planning
(Business Unit - 16)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	443,001	396,802	412,612	(15,810)	(3.98) %
02102	Wages	46,934	47,162	55,412	(8,250)	(17.49) %
02104	Overtime	424	-	-	-	- %
02109	Other Compensation	1,500	-	-	-	- %
02500	Fringe Benefits	216,540	198,684	211,013	(12,329)	(6.21) %
Salaries, Wages and Related		708,399	642,648	679,037	(36,389)	(5.66) %
03101	Telecommunications	2,408	2,000	4,000	(2,000)	(100.00) %
Utilities		2,408	2,000	4,000	(2,000)	(100.00) %
06203	Hauling & Disposal	844,580	-	-	-	- %
Cleaning and Maintenance		844,580	-	-	-	- %
03313	Miscellaneous Services	72	30,000	100,000	(70,000)	(233.33) %
03314	Contracted Services	115,513	545,000	331,000	214,000	39.27 %
03315	Environmental Services	634,217	-	-	-	- %
Professional Services		749,802	575,000	431,000	144,000	25.04 %
03201	Dues and Memberships	1,564	865	2,305	(1,440)	(166.47) %
03204	Training & Education	5,210	9,000	10,000	(1,000)	(11.11) %
03205	Travel Expenses	33,042	9,117	25,000	(15,883)	(174.21) %
03406	Copier Rental	1,227	3,740	4,000	(260)	(6.95) %
03601	Freight & Storage	734	1,000	1,000	-	- %
03602	Advertising	1,075	1,500	10,000	(8,500)	(566.67) %
03605	Printing Outside	-	-	75,000	(75,000)	- %
03670	Other Refunds	217	-	-	-	- %
04004	Subscriptions	-	800	800	-	- %
04005	Office Supplies	1,777	1,000	1,000	-	- %
04503	Clothing and Uniforms	-	300	300	-	- %
07101	Equipment and Furniture	-	4,000	7,000	(3,000)	(75.00) %
Other		44,846	31,322	136,405	(105,083)	(335.49) %
		2,350,035	1,250,970	1,250,442	528	0.04 %



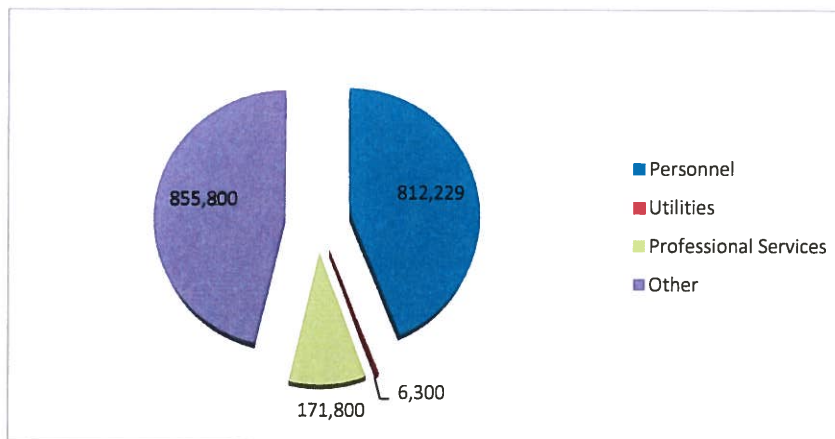
Business Development

The Business Development Department is responsible for negotiating, preparing and overseeing agreements in regards to the assignment and allocation of airline gates, buildings, office space, land, master concession, professional services, ground transportation and other airport operational contracts. The Department assesses the financial implications of contractual matters and conducts financial, strategic and operational business planning and is also instrumental in preparing airport standards, guidelines and ordinances. The department oversees the risk management program responsible for identifying risk exposures and securing insurance coverage to protect the Authority's property and assets at reasonable costs. This department also manages the document management system. Business Development generates revenue for the airport from standard leasing and various types of concessions arrangements along with identifying innovative methods to enhance business revenues, efficiencies, cost containment and develops a plan for implementation. Regulatory requirements that are met include FAA regulations regarding revenue diversion and fair market leasing for airport land and facilities. These goals are met through the diligent work of our professional staff who have extensive experience in these areas.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Business Development
(Business Unit - 17)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	619,438	502,169	467,485	34,684	6.91 %
02102	Wages	108,339	64,624	92,341	(27,717)	(42.89) %
02104	Overtime	4,465	-	-	-	- %
02109	Other Compensation	9,654	-	-	-	- %
02500	Fringe Benefits	322,932	253,653	252,403	1,250	0.49 %
Salaries, Wages and Related		1,064,828	820,446	812,229	8,217	1.00 %
03101	Telecommunications	1,877	2,100	6,300	(4,200)	(200.00) %
Utilities		1,877	2,100	6,300	(4,200)	(200.00) %
03309	Appraisal Services	-	12,000	12,000	-	- %
03313	Miscellaneous Services	4,045	40,000	40,000	-	- %
03314	Contracted Services	19,700	104,800	104,800	-	- %
03317	Misc Economic Development	-	15,000	15,000	-	- %
Professional Services		23,745	171,800	171,800	-	- %
03201	Dues and Memberships	5,080	3,500	6,000	(2,500)	(71.43) %
03204	Training & Education	4,780	6,500	6,500	-	- %
03205	Travel Expenses	20,175	5,210	15,000	(9,790)	(187.91) %
03406	Copier Rental	1,283	1,200	1,000	200	16.67 %
03511	Liability Insurance	172,712	217,600	217,600	-	- %
03512	Property Insurance	383,124	364,500	364,500	-	- %
03514	Auto Insurance	79,042	73,526	93,000	(19,474)	(26.49) %
03515	Other Insurance	102,900	125,000	125,000	-	- %
03519	Uncovered Claims Cost	-	1,000	2,000	(1,000)	(100.00) %
03601	Freight & Storage	422	1,000	1,000	-	- %
03602	Advertising	1,216	1,000	10,000	(9,000)	(900.00) %
03605	Printing Outside	-	1,000	1,000	-	- %
03670	Other Refunds	138	-	-	-	- %
04004	Subscriptions	157	500	500	-	- %
04005	Office Supplies	3,776	2,000	2,000	-	- %
04503	Clothing and Uniforms	-	500	500	-	- %
05011	Other Materials	1,301	-	-	-	- %
06101	Equipment Repairs	-	200	200	-	- %
07101	Equipment & Furniture	-	10,000	10,000	-	- %
Other		776,106	814,236	855,800	(41,564)	(5.10) %
		1,866,556	1,808,582	1,846,129	(37,547)	(2.08) %



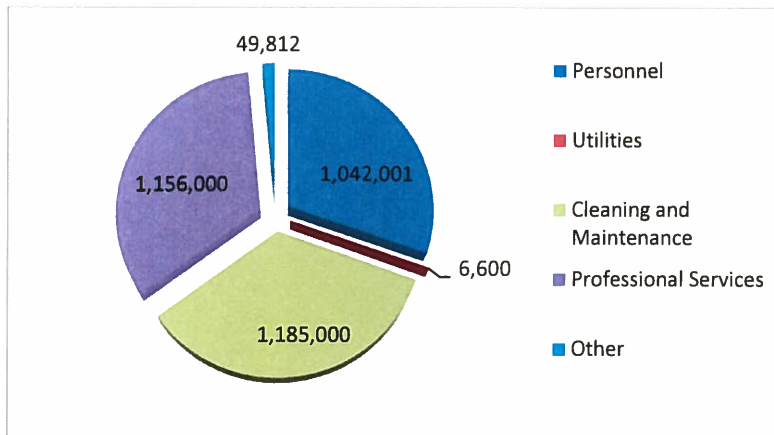
Facilities, Engineering and Maintenance Administration

The Facilities, Engineering & Maintenance department is responsible for the overall strategic direction and oversight of the Maintenance, Engineering, Environmental, Construction Management and Asset Management sections at the Pittsburgh International, as well as strategic direction and oversight of the Allegheny County Airport. The department ensures compliance with all federal, state and local regulations; utilizing industry best practices which result in the safe and efficient operation of both airports. The department is headed by a Senior Vice President (SVP). Directly reporting to the SVP is a Vice President of Maintenance who has oversight of the three Maintenance Departments employing 251 employees that include tradesmen and administrative personnel, a Vice President of Engineering who oversees a staff of engineers who are responsible for managing all construction that takes place on the property at both Allegheny County and Pittsburgh International Airports, a Manager of Environmental Compliance who is responsible for following all applicable regulations governing erosion and sedimentation controls, stream and wetland impacts, pollution control, and the health and safety of people and the environment, and the General Aviation Duty Manager who is responsible for the day to day operation and maintenance at the Allegheny County Airport.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Facilities Engineering and Maintenance Administration
(Business Unit - 29)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	-	592,918	617,006	(24,088)	(4.06) %
02102	Wages	-	45,148	98,190	(53,042)	(117.48) %
02104	Overtime	-	-	3,000	(3,000)	- %
02500	Fringe Benefits	-	285,549	323,805	(38,256)	(13.40) %
Salaries, Wages and Related		-	923,615	1,042,001	(118,386)	(12.82) %
03101	Telecommunications	-	6,600	6,600	-	- %
Utilities		-	6,600	6,600	-	- %
06204	Hauling & Disposal	-	1,250,000	1,185,000	65,000	5.20 %
Cleaning and Maintenance		-	1,250,000	1,185,000	65,000	5.20 %
03313	Miscellaneous Services	-	24,000	24,000	-	- %
03314	Contracted Services	-	718,500	438,000	280,500	39.04 %
03315	Environmental Services	-	560,000	694,000	(134,000)	(23.93) %
Professional Services		-	1,302,500	1,156,000	146,500	11.25 %
03201	Dues and Memberships	-	3,706	3,706	-	- %
03204	Training & Education	-	13,100	13,000	100	0.76 %
03205	Travel Expenses	-	26,570	26,570	-	- %
03406	Copier Rental	-	736	736	-	- %
03601	Freight & Storage	-	1,000	1,000	-	- %
03602	Advertising	-	1,200	1,200	-	- %
04004	Subscriptions	-	800	800	-	- %
04005	Office Supplies	-	1,000	1,000	-	- %
04503	Clothing and Uniforms	-	300	300	-	- %
04509	Other Supplies	-	500	500	-	- %
07101	Equipment and Furniture	-	1,000	1,000	-	- %
Other		-	49,912	49,812	100	0.20 %
		-	3,532,627	3,439,413	93,214	2.64 %



Maintenance

The Maintenance Department is made up of three divisions including Facilities, Field, and Airline Services. The Maintenance Department has the overall responsibility of operating and maintaining a safe and efficient airport environment, including but not limited to all buildings and facilities (both interior and exterior), utilities and infrastructure, several building systems including two fully automated baggage systems with over eight miles of conveyor and 71 passenger boarding bridges, the airport grounds, landside roadways and parking areas, 31.5 million square feet of airfield pavement and the airfield landscape, as well as the maintenance of all equipment and vehicles utilized by ACAA staff. Regulatory requirements that are met include FAA Part 139 certification, TSA requirements for the operations and maintenance of two In-Line EDS baggage systems, compliance with TSA Part 1542 (Aviation Security), various OSHA regulations and ADA requirements, requirements of the Pennsylvania Department of Environmental Protection and of the United States Environmental Protection Agency, and numerous building code requirements established by state and local regulatory agencies. In order to continuously meet these requirements, the Maintenance Department employs 240 highly-skilled craftsmen from 16 different trade groups including Carpenters, a Floor Coverer, Electricians, Electronic Technicians, Painters, Plumbers, Steamfitters, Stationary Engineers, Tile/Trowel tradesmen, Roofers, Laborers / Baggage Operators, Truck Mechanics, Truck Drivers, Heavy Equipment Operators, Heavy Equipment Mechanics, and an Ironworker. There are also 27 management and administrative staff to support these functions. The ACAA Maintenance Department has been honored for excellence in snow removal by AAAE-NEC on five different occasions as the annual recipient of their prestigious Balchen-Post Award. The Department also takes great pride in the fact that we were recently named the 4th safest airport in the United States, according to Travel + Leisure Magazine, a direct reflection of the experience and expertise of our staff.

Field Maintenance

Our Field Maintenance division at Pittsburgh International Airport has 100 full-time staff members including management, administrative personnel and five different trades (including laborers, mechanics, heavy equipment operators, teamsters/drivers, and heavy equipment mechanics). Field Maintenance also typically employs 10-12 temporary employees during the winter months. Field Maintenance is responsible for the following:

Maintenance of our Airfield

Maintenance of the Landside and Airside roadway systems

Maintenance of our property landscape

Our airfield crew maintains approximately 31.5 million square feet of pavement including our runways, taxiways, ramps and roadways. This equals 581 lane miles of highway.

Winter Maintenance including maintaining all pavement in accordance with FAA guidelines & requirements. Our winter fleet consists:

- 13 high speed runway brooms with 18 foot sweeping heads
- 10 runway blowers
- 7 runway deice trucks
- 12 runway plows with a 20 & 24 foot cutting blade
- Chemicals used on airport pavement in an average year include:
 - 2,423 tons of Runway Sand
 - 2,468 tons of Rock Salt
 - 90 tons of Sodium Acetate
 - 256,500 gallons of Potassium Acetate

All vehicle roadways are maintained with truck mounted plows and with salt brine rock spreaders. Pedestrian walkways are maintained with hand spreaders and small equipment (as well as quite a few laborers).

Summer maintenance consists of maintaining the airfield in accordance with all FAA guidelines and regulations. This consists of pavement work such as crack sealing, saw cutting, slab repair and replacement, painting all airfield and roadway markings, and field work such as grass cutting, grading of soil, erosion & sedimentation control, and preparation for trench work (such as excavation).

Other items including waste management, security fence repair and replacement, fence line grading, the maintenance of all storm water retention areas, wildlife mitigation and assistance, support of all emergency incidents, and the maintenance of all airport equipment & our entire vehicle fleet, which includes emergency response equipment.

Allegheny County Airport Authority
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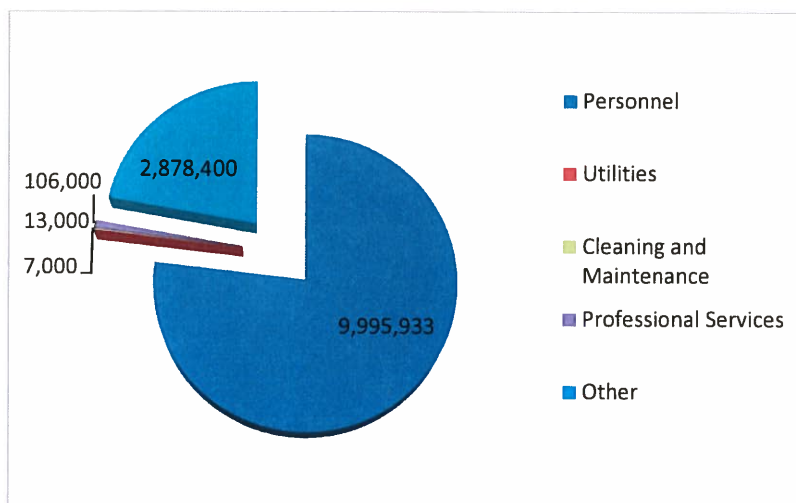
PIT - Field Maintenance
(Business Unit - 18)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	624,423	322,202	338,049	(15,847)	(4.92) %
02102	Wages	5,110,397	5,271,620	5,581,132	(309,512)	(5.87) %
02104	Overtime	839,888	800,000	854,000	(54,000)	(6.75) %
02109	Other Compensation	108,323	125,000	125,000	-	- %
02115	Sick Pay Buy Back	24,740	24,000	24,000	-	- %
02118	Uniform Allowance	20,054	20,000	20,000	-	- %
02500	Fringe Benefits	2,896,376	2,861,380	3,053,752	(192,372)	(6.72) %
Salaries, Wages and Related		9,624,201	9,424,202	9,995,933	(571,731)	(6.07) %
03101	Telecommunications	5,949	6,700	7,000	(300)	(4.48) %
Utilities		5,949	6,700	7,000	(300)	(4.48) %
06207	Miscellaneous Maintenance	7,910	12,000	13,000	(1,000)	(8.33) %
Cleaning and Maintenance		7,910	12,000	13,000	(1,000)	(8.33) %
03313	Miscellaneous Services	5,025	6,000	6,000	-	- %
03314	Contracted Services	94,364	77,000	100,000	(23,000)	(29.87) %
Professional Services		99,389	83,000	106,000	(23,000)	(27.71) %
03201	Dues and Memberships	2,049	1,200	1,200	-	- %
03204	Training & Education	6,199	10,000	10,000	-	- %
03205	Travel Expenses	11,755	7,815	10,000	(2,185)	(27.96) %
03402	Equipment Rental	13,738	5,000	7,500	(2,500)	(50.00) %
03406	Copier Rental	1,547	1,000	1,000	-	- %
03408	Other Rentals and Leases	5,019	5,000	5,000	-	- %
03601	Freight & Storage	10,089	10,000	10,000	-	- %
03605	Printing outside	3,716	3,000	5,000	(2,000)	(66.67) %
03619	Computer Software Purchase	11,548	-	-	-	- %
03670	Other Refunds	301	-	-	-	- %
04004	Subscriptions	1,939	2,000	2,000	-	- %
04005	Office Supplies	903	500	1,000	(500)	(100.00) %
04102	Medical and Clinical Supplies	-	500	500	-	- %
04501	Automotive Supplies	63,880	45,000	45,000	-	- %
04502	Janitorial Supplies	22,896	20,000	20,000	-	- %
04503	Clothing and Uniforms	7,653	4,000	4,000	-	- %
04505	Forestry	32,573	60,000	50,000	10,000	16.67 %
04506	Chemicals	1,477,990	1,200,000	1,250,000	(50,000)	(4.17) %
04508	Gases	1,255	1,000	2,000	(1,000)	(100.00) %
04509	Other Supplies	44,643	20,000	25,000	(5,000)	(25.00) %
04510	Diesel Fuel	166,831	250,000	205,000	45,000	18.00 %
04515	Safety Supplies	13,503	8,000	10,000	(2,000)	(25.00) %
04518	Gasoline	180,366	235,000	200,000	35,000	14.89 %
05001	Asphalt & Tar	52,047	58,000	32,000	26,000	44.83 %

Allegheny County Airport Authority
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PIT - Field Maintenance
(Business Unit - 18)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
05002	Salt	221,862	180,000	162,000	18,000	10.00 %
05003	Paint	145,029	150,000	150,000	-	- %
05004	Brick, Stone, Sand Slag	98,970	50,000	45,000	5,000	10.00 %
05006	Iron, Steel & Brass	14,033	5,000	12,000	(7,000)	(140.00) %
05009	Concrete	14,044	5,000	10,000	(5,000)	(100.00) %
05010	Hardware	9,356	8,200	8,200	-	- %
05011	Other Materials	52,577	35,000	35,000	-	- %
05012	Charges to/from Inventory	63,887	-	-	-	- %
05201	Tires and Tubes	66,857	50,000	75,000	(25,000)	(50.00) %
05202	Batteries	28,071	15,000	15,000	-	- %
05203	Vehicle Parts	533,701	400,000	412,000	(12,000)	(3.00) %
05302	Machinery Parts	21,506	19,000	15,000	4,000	21.05 %
05305	Batteries-Non-Automotive	122	-	-	-	- %
06102	Vehicle Repairs	29,592	19,500	24,000	(4,500)	(23.08) %
06103	Machinery Repairs	1,216	-	-	-	- %
07101	Equipment and Furniture	100	1,000	1,000	-	- %
07301	Small Tools	30,687	15,000	18,000	(3,000)	(20.00) %
Other		3,464,050	2,899,715	2,878,400	21,315	0.74 %
		13,201,499	12,425,617	13,000,333	(574,716)	(4.63) %



Facilities Maintenance

The Facilities Maintenance division consists of 90 employees that include management, administrative, and 10 different trades (Carpenters, a Floor Coverer, Electricians, Electronic Techs, Painters, Plumbers, Steamfitters, Stationary Engineers, Tile/Trowel trade, and Roofers). Facilities Maintenance is responsible for the following:

Maintenance of buildings and the infrastructure on the property at PIT and AGC

Maintenance of our facilities' HVAC systems, all plumbing, interior and exterior electrical service (including runway and taxiway lighting and equipment), the PA systems, the radios used by our personnel and the infrastructure for our radio system, the interior finishes (such as carpet, paint, ceiling, and wall finishes), our facilities' exterior finishes (block, siding, roofs, precast concrete), and all infrastructure on site

Contracted work performed for airlines and other tenants on a subcontract basis

Facilities Maintenance oversees numerous contracts that ensure the comfort and safety of the traveling public and all airport employees. A few of these include:

The conveyance system contracts (elevator, escalator moving walkways)

Cleaning and janitorial services contract

Bombardier People Mover System O&M contract

Honeywell building automation and management system (and fire protection system contract)

Several other smaller, but very necessary contracts (examples include on-call construction contracts, door maintenance, roof repair, pest control, etc).

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

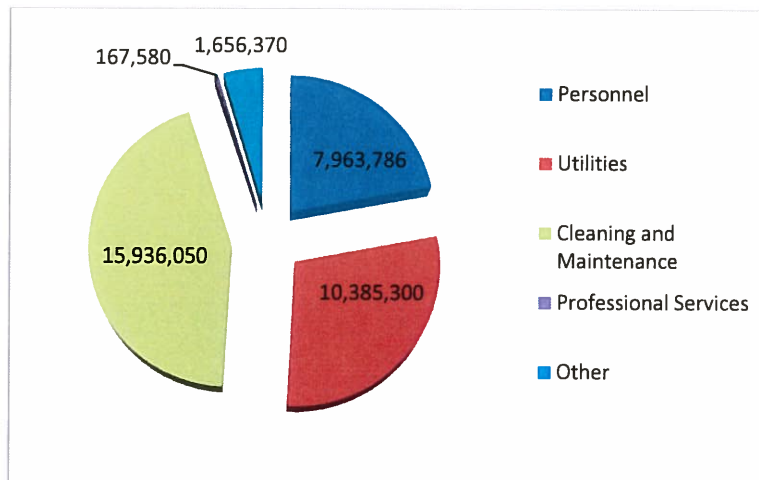
PIT - Facilities Maintenance
(Business Unit - 19)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	173,931	78,197	239,960	(161,763)	(206.87) %
02102	Wages	4,518,789	4,704,197	4,806,389	(102,192)	(2.17) %
02104	Overtime	376,669	300,000	400,000	(100,000)	(33.33) %
02109	Other Compensation	14,117	30,000	25,000	5,000	16.67 %
02115	Sick Pay Buy Back	21,061	21,000	21,000	-	- %
02118	Uniform Allowance	14,555	15,000	15,900	(900)	(6.00) %
02500	Fringe Benefits	2,232,989	2,274,487	2,455,537	(181,050)	(7.96) %
Salaries, Wages and Related		7,352,111	7,422,881	7,963,786	(540,905)	(7.29) %
03101	Telecommunications	8,769	7,000	9,300	(2,300)	(32.86) %
03103	Heating	1,469,397	1,800,000	1,800,000	-	- %
03104	Electricity	7,468,799	7,575,000	7,575,000	-	- %
03105	Water	472,396	630,000	630,000	-	- %
03106	Sewage	272,820	371,000	371,000	-	- %
Utilities		9,692,181	10,383,000	10,385,300	(2,300)	(0.02) %
06201	Janitorial Maintenance	7,586,804	6,970,000	7,808,601	(838,601)	(12.03) %
06202	Elevators/Conveyance/Doors	1,929,316	1,952,396	2,000,532	(48,136)	(2.47) %
06206	People Mover Maintenance	2,905,690	2,982,865	3,183,780	(200,915)	(6.74) %
06207	Miscellaneous Maintenance	1,322,553	1,284,696	1,224,696	60,000	4.67 %
06209	Energy Facility Maintenance	1,621,765	1,636,610	1,718,441	(81,831)	(5.00) %
Cleaning and Maintenance		15,366,128	14,826,567	15,936,050	(1,109,483)	(7.48) %
03313	Miscellaneous Services	78,233	81,600	36,580	45,020	55.17 %
03314	Contracted Services	195,877	45,000	131,000	(86,000)	(191.11) %
Professional Services		274,110	126,600	167,580	(40,980)	(32.37) %
03201	Dues and Memberships	1,989	2,582	2,582	-	- %
03204	Training & Education	4,461	9,000	9,000	-	- %
03205	Travel Expenses	11,108	6,512	10,000	(3,488)	(53.56) %
03402	Equipment Rental	875	1,000	1,000	-	- %
03406	Copier Rental	1,292	2,000	1,000	1,000	50.00 %
03408	Other Rentals and Leases	484	-	-	-	- %
03601	Freight & Storage	19,819	7,000	10,000	(3,000)	(42.86) %
03602	Advertising	169	-	-	-	- %
03605	Printing outside	120	500	500	-	- %
03670	Other Refunds	211	-	-	-	- %
04004	Subscriptions	69	100	100	-	- %
04005	Office Supplies	768	500	1,000	(500)	(100.00) %
04008	Photographic Supplies	-	100	-	100	100.00 %
04102	Medical and Clinical Supplies	-	100	100	-	- %
04502	Janitorial Supplies	258,837	270,000	270,000	-	- %
04503	Clothing and Uniforms	43,661	58,000	169,088	(111,088)	(191.53) %
04504	HVAC Supplies	47,406	20,000	20,000	-	- %
04506	Chemicals	7,998	9,000	15,000	(6,000)	(66.67) %
04508	Gases	541	3,000	3,000	-	- %

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PIT - Facilities Maintenance
(Business Unit - 19)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
04509	Other Supplies	13,287	5,000	5,000	-	- %
04515	Safety Supplies	21,742	12,000	20,000	(8,000)	(66.67) %
04519	Paint Supplies	558	-	-	-	- %
05003	Paint	18,505	20,000	20,000	-	- %
05005	Lumber	86,578	40,000	80,000	(40,000)	(100.00) %
05006	Iron, Steel, Brass	1,431	-	-	-	- %
05007	Plumbing	173,947	108,000	150,000	(42,000)	(38.89) %
05008	Electrical	468,009	475,000	500,000	(25,000)	(5.26) %
05010	Hardware	18,448	49,000	49,000	-	- %
05011	Other Materials	64,639	-	-	-	- %
05012	Charges to/from Inventory	25,339	-	-	-	- %
05302	Machinery Parts	59,900	30,000	50,000	(20,000)	(66.67) %
05303	Electronic Parts	129,626	80,000	130,000	(50,000)	(62.50) %
05305	Batteries-Non-Automotive	12,055	20,000	20,000	-	- %
06103	Machinery Repairs	8,869	12,000	12,000	-	- %
06104	Building Repairs	-	10,000	10,000	-	- %
06108	Electrical Repairs	6,435	25,000	35,000	(10,000)	(40.00) %
06109	Other Repairs	20,720	35,000	35,000	-	- %
07101	Equipment and Furniture	11,837	3,000	3,000	-	- %
07301	Small Tools	44,513	25,000	25,000	-	- %
Other		1,586,246	1,338,394	1,656,370	(317,976)	(23.76) %
		34,270,776	34,097,442	36,109,086	(2,011,644)	(5.90) %



Airline Services

Airline Services (ALS) is a division of the ACAA Maintenance Department that was created in May of 2005. ALS is responsible for the maintenance and operational support of both our baggage conveyance systems and all passenger boarding bridges at Pittsburgh International Airport. The Airport has two baggage systems with approximately eight miles of conveyor at PIT. The North Baggage system transports baggage to 50 gates in A/B Concourses and serves only American Airlines (formerly USAirways). It is the largest fully automated, inbound, outbound and transfer baggage system in the United States. The South Baggage system serves all other air carriers at PIT. The Airline Services' division employs a total of 64 maintenance, administrative, and operational staff, including eight administrative and 37 maintenance (including Mechanics, Electricians, Stationary Engineers, and an Ironworker. To maximize productivity, these mixes of tradesmen were hired as composite crew members allowing cross-utilization of employees and their areas of expertise. In April of 2006, the Airport Authority made the decision to bring previously contracted work in-house by assuming responsibility of the handling of baggage in the North and South systems, as well as clearing bag jams to ensure timely and efficient carriage of our passengers checked baggage. ALS currently employs 19 Baggage Operators to take care of this work. Responsibilities of ALS personnel include:

- Maintenance and Operation of the North Automated Baggage System
- Maintenance and Operation of the South Automated Baggage System
- Maintenance of all PIT Passenger Boarding Bridges
- Oversight of Maintenance activities associated with Deicing Pads and facilities

Allegheny County Airport Authority
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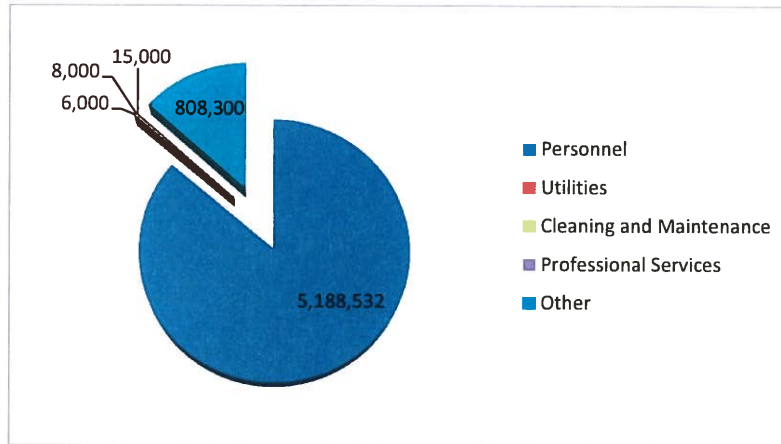
PIT - Airline Services
(Business Unit - 27)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	1,227	88,548	91,021	(2,473)	(2.79) %
02102	Wages	2,994,887	3,203,484	3,191,382	12,102	0.38 %
02104	Overtime	391,187	270,000	270,000	-	- %
02109	Other Compensation	7,938	12,995	12,995	-	- %
02115	Sick Py Buy Back	8,357	9,000	9,000	-	- %
02118	Uniform Allowance	11,330	12,500	12,500	-	- %
02500	Fringe Benefits	1,491,997	1,594,090	1,601,634	(7,544)	(0.47) %
Salaries, Wages and Related		4,906,923	5,190,617	5,188,532	2,085	0.04 %
03101	Telecommunications	2,366	2,750	6,000	(3,250)	(118.18) %
Utilities		2,366	2,750	6,000	(3,250)	(118.18) %
06207	Miscellaneous Maintenance	6,650	8,000	8,000	-	- %
Cleaning and Maintenance		6,650	8,000	8,000	-	- %
03313	Miscellaneous Services	619	-	-	-	- %
03314	Contracted Services	-	14,075	15,000	(925)	(6.57) %
Professional Services		619	14,075	15,000	(925)	(6.57) %
03201	Dues and Memberships	1,024	750	750	-	- %
03204	Training & Education	18,923	10,000	15,000	(5,000)	(50.00) %
03205	Travel Expenses	2,908	3,256	4,000	(744)	(22.85) %
03402	Equipment Rental	5,346	8,000	6,000	2,000	25.00 %
03406	Copier Rental	1,081	3,000	2,000	1,000	33.33 %
03408	Other Rentals/Leases	1,999	1,700	1,700	-	- %
03601	Freight & Storage	14,129	17,000	17,000	-	- %
03605	Printing Outside	1,341	1,500	1,500	-	- %
03670	Other Refunds	68	-	-	-	- %
04004	Subscriptions	-	500	500	-	- %
04005	Office Supplies	1,072	1,500	2,000	(500)	(33.33) %
04102	Medical & Clinical	260	500	500	-	- %
04501	Automotive Supplies	1,134	3,500	2,000	1,500	42.86 %
04502	Janitorial Supplies	1,744	5,000	3,500	1,500	30.00 %
04503	Clothing and Uniforms	1,482	13,550	8,000	5,550	40.96 %
04508	Gases	162	650	350	300	46.15 %
04515	Safety Supplies	8,220	13,000	15,000	(2,000)	(15.38) %
05003	Paint	2,990	8,000	5,000	3,000	37.50 %
05006	Iron, Steel & Brass	8,631	3,000	3,000	-	- %
05007	Plumbing	19,279	15,000	20,000	(5,000)	(33.33) %
05008	Electrical	14,819	20,000	20,000	-	- %
05010	Hardware	2,908	4,000	4,000	-	- %
05011	Other Materials	50,979	60,000	75,000	(15,000)	(25.00) %
05012	Charges to/from Inventory	190,410	-	-	-	- %
05302	Machinery Parts	1,116	5,000	5,000	-	- %
05303	Electronic Parts	4,030	5,000	5,000	-	- %
05305	Batteries-Non-Automotive	1,885	1,500	1,500	-	- %
05311	North Baggage Parts	218,943	250,000	300,000	(50,000)	(20.00) %
05312	South Baggage Parts	114,320	140,000	120,000	20,000	14.29 %
05313	Jetways Parts	180,806	100,000	150,000	(50,000)	(50.00) %
06103	Machinery Repairs	2,842	4,000	4,000	-	- %

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PIT - Airline Services
(Business Unit - 27)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
07101	Equipment and Furniture	2,581	1,000	1,000	-	- %
07301	Small Tools	15,864	15,000	15,000	-	- %
Other		893,296	714,906	808,300	(93,394)	(13.06) %
		5,809,854	5,930,348	6,025,832	(95,484)	(1.61) %



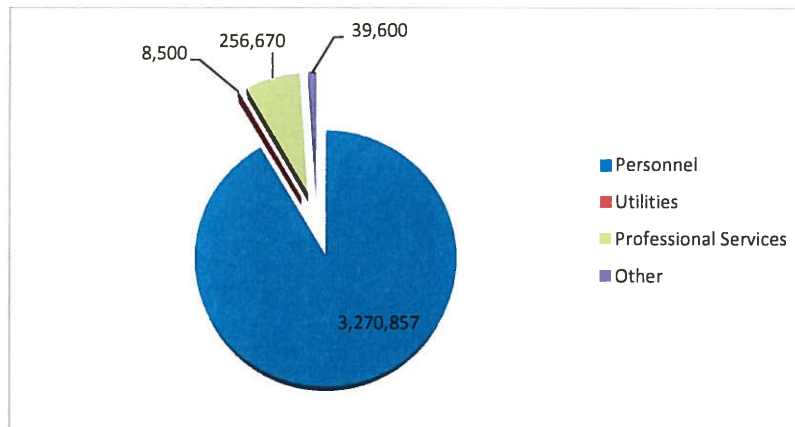
Airfield Operations

The Airport Operations Department is a 24 hour a day, 7 day a week operation. The department is mandated by Title 14, Code of Federal Regulations, Part 139 (14CFR Part139) to comply with the duties and responsibilities in the Airport Certification Manual (ACM). The Airfield Operations Section meets and exceeds the federal mandated requirements of CFR Part 139, Subpart D-Operations, through stringent adherence to our annual 139 recurrent training program, standard operating guidelines and the Safety Management System established by the ACAA. Airport operations functions include communicating directly with airlines, terminal tenants, air traffic control tower personnel, emergency crews and the public. Offering assistance to other agencies during emergencies is a primary function. The staff conducts security and safety inspections, maintains detailed logs of all operations and ensures airfield driver safety regulations on the airfield.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT -Airfield Operations
(Business Unit - 20)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	725,786	735,520	768,554	(33,034)	(4.49) %
02102	Wages	1,593,018	1,636,578	1,425,460	211,118	12.90 %
02104	Overtime	89,339	60,000	60,000	-	- %
02109	Other Compensation	1,750	-	-	-	- %
02115	Sick Py Buy Back	3,782	4,000	600	3,400	85.00 %
02118	Uniform Allowance	3,325	3,500	-	3,500	100.00 %
02500	Fringe Benefits	1,060,169	1,088,419	1,016,243	72,176	6.63 %
Salaries, Wages and Related		3,477,169	3,528,017	3,270,857	257,160	7.29 %
03101	Telecommunications	10,097	8,500	8,500	-	- %
Utilities		10,097	8,500	8,500	-	- %
03308	Meteorological Services	26,154	29,900	-	29,900	100.00 %
03313	Miscellaneous Services	2,831	7,000	7,000	-	- %
03314	Contracted Services	-	-	249,670	(249,670)	- %
Professional Services		28,985	36,900	256,670	(219,770)	(595.58) %
03201	Dues and Memberships	-	1,000	1,000	-	- %
03203	Excercises	8,507	-	-	-	- %
03204	Training & Education	11,589	13,000	13,000	-	- %
03205	Travel Expenses	12,517	8,466	10,000	(1,534)	(18.12) %
03208	Employee Related	470	-	-	-	- %
03406	Copier Rental	1,508	1,600	1,000	600	37.50 %
03601	Freight & Storage	364	500	500	-	- %
03605	Printing Outside	-	200	200	-	- %
03670	Other Refunds	-	500	500	-	- %
04004	Subscriptions	19	300	300	-	- %
04005	Office Supplies	2,086	2,500	2,500	-	- %
04008	Photographic Supplies	-	100	100	-	- %
04503	Clothing and Uniforms	1,665	3,500	3,500	-	- %
04509	Other Supplies	-	1,000	1,000	-	- %
05011	Other Materials	-	1,000	1,000	-	- %
07101	Equipment and Furniture	2,139	5,000	5,000	-	- %
Other		40,864	38,666	39,600	(934)	(2.42) %
		3,557,115	3,612,083	3,575,627	36,456	1.01 %



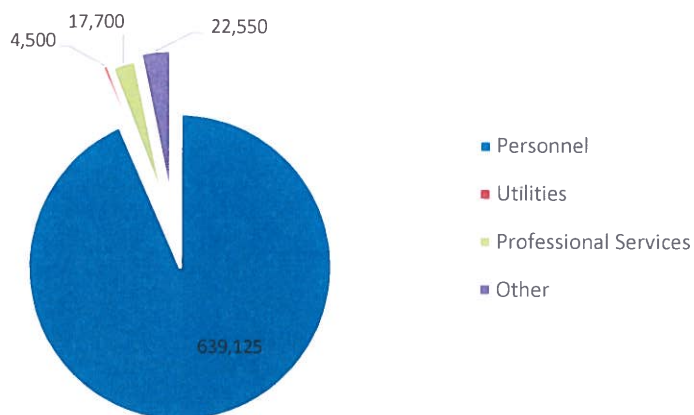
Terminal Operations

The Terminal Operations Department addresses airport operational needs for the Landside and Airside Terminals, Ground Transportation and the Departure and Arrival Curbside areas. The Department was formed in August of 2015 and currently consists of a Vice President, Terminal Operations and a Contract Administrator. Terminal Operations functions include performing comprehensive scheduled terminal inspections to identify and correct all deficiencies and concerns in order to increase terminal efficiency. The department will be collaborating with all other ACAA departments and establishing productive, working relationships with all airport tenants. Terminal Operations will be responsible for applying and monitoring tenant adherence to ACAA Rules and Regulations as they relate to terminal activities. Another vital role will be assisting with terminal activities related to irregular operations, construction projects, and other airport terminal events and activities.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT -Terminal Operations
(Business Unit - 30)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	-	157,264	167,330	(10,066)	(6.40) %
02102	Wages	-	111,950	267,617	(155,667)	(139.05) %
02104	Overtime	-	3,500	3,500	-	- %
02109	Other Compensation	-	-	3,000	(3,000)	- %
02500	Fringe Benefits	-	122,046	197,678	(75,632)	(61.97) %
Salaries, Wages and Related		-	394,760	639,125	(244,365)	(61.90) %
03101	Telecommunications	227	5,500	4,500	1,000	18.18 %
Utilities		227	5,500	4,500	1,000	18.18 %
03313	Miscellaneous Services	-	3,500	17,700	(14,200)	(405.71) %
Professional Services		-	3,500	17,700	(14,200)	(405.71) %
03201	Dues and Memberships	-	500	250	250	50.00 %
03204	Training & Education	-	2,000	4,500	(2,500)	(125.00) %
03205	Travel Expenses	-	2,605	4,000	(1,395)	(53.55) %
03406	Copier Rental	-	500	-	500	100.00 %
03601	Freight & Storage	-	-	300	(300)	- %
03605	Printing Outside	-	750	4,000	(3,250)	(433.33) %
04004	Subscriptions	-	250	250	-	- %
04005	Office Supplies	-	500	250	250	50.00 %
04008	Photographic Supplies	-	250	-	250	100.00 %
04503	Clothing and Uniforms	-	3,500	3,500	-	- %
04509	Other Supplies	-	1,000	1,500	(500)	(50.00) %
05011	Other Materials	-	1,500	1,000	500	33.33 %
07101	Equipment & Furniture	-	-	3,000	(3,000)	- %
Other		-	13,355	22,550	(9,195)	(68.85) %
		227	417,115	683,875	(266,760)	(63.95) %



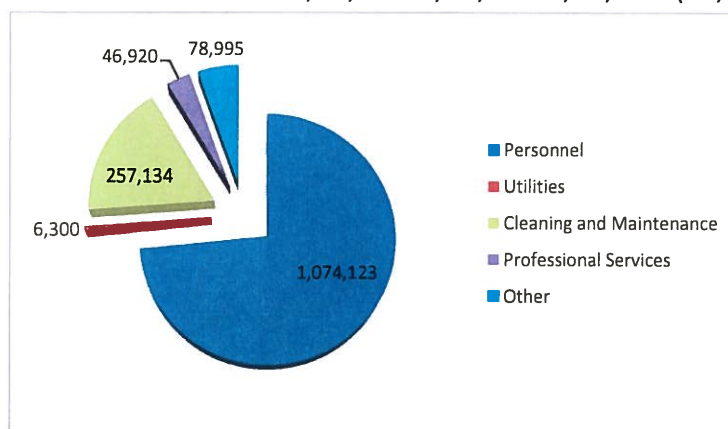
Emergency Planning & Security

The Emergency Planning & Security Department addresses airport operational needs covering two general areas of responsibility: (1) Preparing plans and procedures for dealing with potential emergency situations. Also this section is responsible for coordinating and conducting table-top and live drills intended to practice, train and enhance overall emergency preparedness; and (2) overall facility security and law enforcement requirements. This mission is accomplished through the efforts of 10 full-time staff members as well as the support of contacted services for law enforcement, uniformed guards, and Access Control/CCTV System maintenance. Like most areas of airport administration, this section operates in a dynamic, heavily regulated environment driven largely by federal regulations promulgated by the TSA and FAA. Aspects of the federally mandated Airport Security Program and Airport Operations Manual establish detailed protocols for the operation of the airport. ACAA has always stressed a collaborative approach to working with regulators exemplified by close professional relationships in order to meet or exceed federal standards for the operation of a commercial airport. Since 2001, the department has participated in a total of ten pilot programs in conjunction with Federal agencies that have advanced PIT in terms of Emergency Planning & Security programs. Most of the pilot programs allowed the airport to benefit from federal funding sources at little or no cost to the ACAA.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Emergency Planning & Security
(Business Unit - 21)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	457,271	483,734	569,576	(85,842)	(17.75) %
02102	Wages	171,449	179,011	165,760	13,251	7.40 %
02104	Overtime	8,735	-	5,000	(5,000)	- %
02500	Fringe Benefits	280,375	296,593	333,787	(37,194)	(12.54) %
Salaries, Wages and Related		917,830	959,338	1,074,123	(114,785)	(11.97) %
03101	Telecommunications	4,132	6,300	6,300	-	- %
Utilities		4,132	6,300	6,300	-	- %
06207	Miscellaneous Maintenance	246,673	248,863	250,096	(1,233)	(0.50) %
06208	Computer Maintenance	-	7,037	7,038	(1)	(0.01) %
Cleaning and Maintenance		246,673	255,900	257,134	(1,234)	(0.48) %
03313	Miscellaneous Services	7,277	3,000	3,000	-	- %
03314	Contracted Services	204,451	-	43,920	(43,920)	- %
Professional Services		211,728	3,000	46,920	(43,920)	(1,464.00) %
03201	Dues and Memberships	240	1,539	1,795	(256)	(16.63) %
03203	Exercises	-	10,000	10,000	-	- %
03204	Training & Education	3,285	5,100	6,100	(1,000)	(19.61) %
03205	Travel Expenses	7,009	6,512	10,000	(3,488)	(53.56) %
03406	Copier Rental	9,645	5,200	5,200	-	- %
03601	Freight & Storage	1,943	500	500	-	- %
03602	Advertising	326	-	-	-	- %
03605	Printing Outside	-	1,000	1,000	-	- %
03636	Incentive Program	1,100	2,000	2,000	-	- %
04001	Printing Supplies	118	-	-	-	- %
04004	Subscriptions	4,784	2,000	1,000	1,000	50.00 %
04008	Photographic Supplies	-	14,000	14,000	-	- %
04503	Clothing and Uniforms	-	500	500	-	- %
04507	Ammunition	73	-	-	-	- %
04509	Other Supplies	897	-	-	-	- %
04514	Police/Fire Training Supplies	2,751	-	-	-	- %
04515	Safety Supplies	69,266	25,650	26,000	(350)	(1.36) %
07101	Equipment and Furniture	-	500	500	-	- %
07201	Computer Equipment	3,946	-	-	-	- %
07301	Small Tools	-	400	400	-	- %
Other		105,383	74,901	78,995	(4,094)	(5.47) %
		1,485,746	1,299,439	1,463,472	(164,033)	(12.62) %



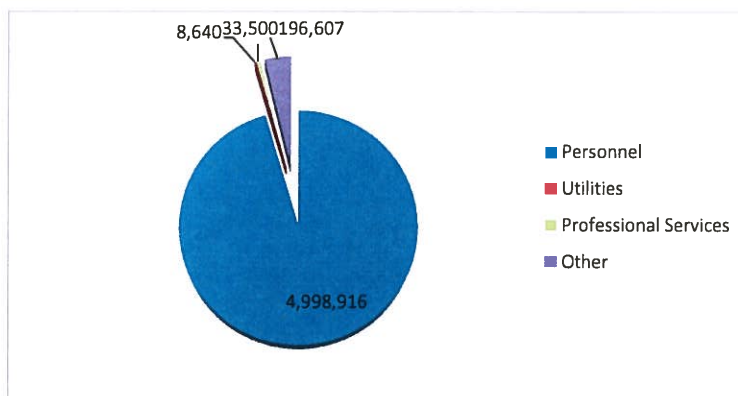
Fire Services

The Fire Services Section a division of the Airfield Operations Department is a 24/7 operation that is critical to the operation of the airport and to the infrastructure protection of the community. The primary responsibility of all members is the protection of life, property and the environment through timely response and mitigation of emergencies as well as an effective fire prevention and public education program. The FAA has established the regulatory requirements for aircraft rescue firefighting in Title 14, Code of Federal Regulations, Part 139 (14CFR Part139). This document prescribes the training, equipment and operational requirements based on the airport index. The ACAA Fire Services Section meets these requirements through stringent adherence to recurrent training programs, policies established by the authority and the standard operating guidelines established by the section chief officers. At every level, the members in this section are committed to making Pittsburgh International Airport the safest airport in the world by emphasizing the importance of a safety-first culture.

Allegheny County Airport Authority
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PIT - Fire Services
(Business Unit - 22)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	378,574	297,950	309,074	(11,124)	(3.73) %
02102	Wages	3,046,503	2,991,747	3,061,273	(69,526)	(2.32) %
02104	Overtime	32,869	20,000	20,000	-	- %
02109	Other Compensation	134,889	80,000	80,000	-	- %
02115	Sick Pay Buy Back	159,299	-	-	-	- %
02500	Fringe Benefits	1,523,289	1,481,165	1,528,569	(47,404)	(3.20) %
Salaries, Wages and Related		5,275,423	4,870,862	4,998,916	(128,054)	(2.63) %
03101	Telecommunications	9,714	6,000	8,640	(2,640)	(44.00) %
Utilities		9,714	6,000	8,640	(2,640)	(44.00) %
03313	Miscellaneous Services	3,140	4,000	6,000	(2,000)	(50.00) %
03314	Contracted Services	22,470	26,500	26,500	-	- %
03342	Clinical Services	811	1,000	1,000	-	- %
Professional Services		26,421	31,500	33,500	(2,000)	(6.35) %
03201	Dues and Memberships	1,162	2,567	2,567	-	- %
03204	Training & Education	2,410	8,000	8,000	-	- %
03205	Travel Expenses	11,143	4,559	5,000	(441)	(9.67) %
03406	Copier Rental	1,169	1,400	1,000	400	28.57 %
03408	Other Rentals and Leases	7,399	8,500	8,500	-	- %
03601	Freight & Storage	677	-	-	-	- %
03670	Other Refunds	332	-	-	-	- %
04004	Subscriptions	2,555	3,000	4,235	(1,235)	(41.17) %
04005	Office Supplies	522	1,200	1,350	(150)	(12.50) %
04008	Photographic Supplies	-	100	100	-	- %
04102	Medical & Clinical Supplies	9,007	13,900	18,580	(4,680)	(33.67) %
04502	Janitorial Supplies	1,464	2,400	3,000	(600)	(25.00) %
04506	Chemicals	25,614	20,650	21,650	(1,000)	(4.84) %
04508	Gases	264	3,600	3,600	-	- %
04509	Other Supplies	9,894	10,350	16,825	(6,475)	(62.56) %
04511	Audio Visual Aids	-	500	500	-	- %
04512	Police & Fire Clothing	32,806	40,200	41,500	(1,300)	(3.23) %
04515	Safety Supplies	1,057	5,300	7,200	(1,900)	(35.85) %
05011	Other Materials	14,361	7,800	13,200	(5,400)	(69.23) %
06103	Machinery Repairs	1,017	7,500	11,300	(3,800)	(50.67) %
07101	Equipment and Furniture	3,590	3,500	7,500	(4,000)	(114.29) %
07301	Small Tools	21,289	14,000	21,000	(7,000)	(50.00) %
Other		147,732	159,026	196,607	(37,581)	(23.63) %
		5,459,290	5,067,388	5,237,663	(170,275)	(3.36) %

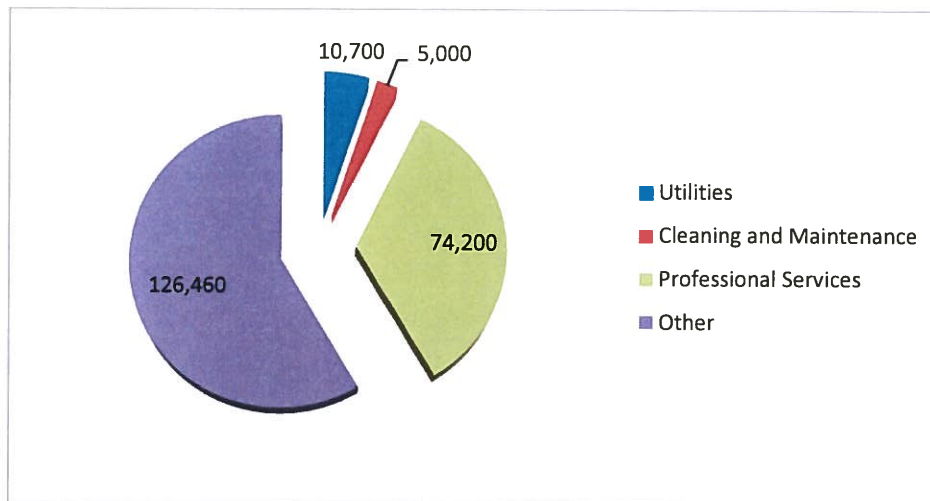


Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Fire Training Facility
(Business Unit - 26)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
03101	Telecommunications	-	2,200	2,200	-	- %
03105	Water	9,470	17,500	8,500	9,000	51.43 %
Utilities		9,470	19,700	10,700	9,000	45.69 %
06207	Miscellaneous Maintenance	206	5,000	5,000	-	- %
Cleaning and Maintenance		206	5,000	5,000	-	- %
03313	Miscellaneous Services	20,405	10,000	13,000	(3,000)	(30.00) %
03314	Contracted Services	45,058	48,200	61,200	(13,000)	(26.97) %
Professional Services		65,463	58,200	74,200	(16,000)	(27.49) %
03201	Dues and Memberships	-	500	500	-	- %
03204	Training & Education	1,485	2,000	2,000	-	- %
03205	Travel Expenses	523	3,256	3,300	(44)	(1.35) %
03406	Copier Rental	116	500	500	-	- %
03601	Freight & Storage	481	-	-	-	- %
03605	Printing Outside	130	750	750	-	- %
04005	Office Supplies	347	360	360	-	- %
04008	Photographic Supplies	78	200	200	-	- %
04102	Medical & Clinical Supplies	364	400	400	-	- %
04201	Promotional Supplies	623	2,500	2,500	-	- %
04502	Janitorial Supplies	87	500	750	(250)	(50.00) %
04503	Clothing & Uniforms	1,069	2,400	2,400	-	- %
04506	Chemicals	1,550	3,500	3,500	-	- %
04508	Gases	17,419	30,000	28,000	2,000	6.67 %
04511	Audio Visual Aids	-	1,000	1,000	-	- %
04512	Police & Fire Clothing	9,420	10,000	31,000	(21,000)	(210.00) %
04514	Police/Fire Training Supplies	777	11,800	10,300	1,500	12.71 %
05006	Iron, Steel & Brass	3,100	5,000	5,000	-	- %
05302	Machinery Parts	4,399	5,000	5,000	-	- %
06103	Machinery Repairs	16,534	25,000	25,000	-	- %
07101	Equipment and Furniture	257	2,000	2,000	-	- %
07301	Small Tools	1,113	2,000	2,000	-	- %
Other		59,872	108,666	126,460	(17,794)	(16.37) %
		135,011	191,566	216,360	(24,794)	(12.94) %

**PIT - Fire Training Facility
(Business Unit - 26)**



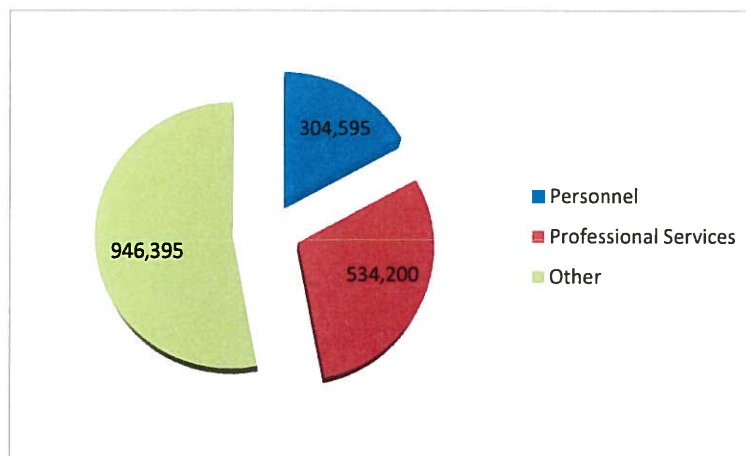
Air Service Development

The Air Service Development Department is responsible for working with passenger and cargo airlines to facilitate business plans focused on expanding the number of nonstop passenger and cargo destinations from Pittsburgh International Airport. The Air Service Development Department also focuses on retaining and enhancing existing service to ensure the long-term success of routes at the airport. Through its marketing efforts, the department promotes worldwide awareness for the airport's regional, economic and operational advantages. In pursuit of additional air traffic, the Air Service Department is guided by Federal Aviation Administration, Department of Homeland Security, U.S. Customs and Border Protection (CBP) and US Department of Transportation laws and requirements. The Air Service Department has an analytical approach to tracking air service needs and routes are tracked to determine trends as well as identify needs for additional air service from the airport for the Pittsburgh region. The Department's personnel maintain excellent and ongoing relationships with all airlines, including those not servicing Pittsburgh International Airport today as well as community partners that are key to supporting routes from the airport. The department has a proven track record of being able to attract the right carriers for the right routes and has been instrumental in the successful transition to an airport for Origination and Destination (O&D) traffic. Since 2014, Pittsburgh International Airport has announced or began 20 new nonstop routes on both current and new airlines to the airport. The Department is focused on strategic areas such as expanding international service to meet the underserved needs of the community while working to ensure our goals match those of the airport's airline partners.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Air Service Development
(Business Unit - 23)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	118,826	173,730	184,981	(11,251)	(6.48) %
02102	Wages	39,094	-	24,960	(24,960)	- %
02104	Overtime	1,489	-	-	-	- %
02109	Other Compensation	1,500	-	-	-	- %
02500	Fringe Benefits	70,094	77,748	94,654	(16,906)	(21.74) %
Salaries, Wages and Related		231,003	251,478	304,595	(53,117)	(21.12) %
03101	Telecommunications	6,521	4,000	3,500	500	12.50 %
Utilities		6,521	4,000	3,500	500	12.50 %
03313	Miscellaneous Services	28,849	8,500	13,200	(4,700)	(55.29) %
03314	Contracted Services	463,588	575,500	521,000	54,500	9.47 %
Professional Services		492,437	584,000	534,200	49,800	8.53 %
03201	Dues and Memberships	15,050	4,895	14,395	(9,500)	(194.08) %
03204	Training & Education	20,259	42,900	47,850	(4,950)	(11.54) %
03205	Travel Expenses	92,247	145,680	200,000	(54,320)	(37.29) %
03208	Employee Related Misc.	-	1,000	1,000	-	- %
03402	Equipment Rental	-	500	500	-	- %
03601	Freight & Storage	2,614	1,600	2,400	(800)	(50.00) %
03602	Advertising	591,993	345,000	635,500	(290,500)	(84.20) %
03605	Printing Outside	1,184	2,000	1,200	800	40.00 %
03670	Other Refunds	6,510	-	-	-	- %
04001	Printing & Duplicating	467	-	-	-	- %
04004	Subscriptions	10,928	19,050	20,950	(1,900)	(9.97) %
04005	Office Supplies	1,577	1,000	2,100	(1,100)	(110.00) %
04201	Promotional Supplies	10,251	14,000	14,500	(500)	(3.57) %
07101	Equipment and Furniture	-	650	6,000	(5,350)	(823.08) %
Other		753,080	578,275	946,395	(368,120)	(63.66) %
		1,483,041	1,417,753	1,788,690	(370,937)	(26.16) %



Marketing & Communications

The Marketing & Communications Department implements all marketing and communications strategies and tactics for Allegheny County Airport Authority and its Pittsburgh International and Allegheny County airports. The disciplines within the department include, marketing, media relations, government and community relations, customer relations and internal communications.

Marketing manages the organization's brand message and identity as well as the various vehicles used to convey that brand, including but not limited to: advertising; sponsorships; special events/programs; brochures, newsletters and other collateral materials; and direct & digital marketing, including the website – FlyPittsburgh.com. All airline and air service marketing are coordinated by the department as well.

Through Media Relations, the department increases awareness of the organization, its mission and its value proposition to various target audiences through the third-party credibility of traditional and social media. Under this discipline, department staff serve as Public Information Officers in all crisis communications and emergency situations.

Government & Community Affairs implements and manages initiatives and interactions with regional businesses, corporate/leisure travel organizations, civic organizations, and industry-sector membership organizations. It also oversees community engagement and involvement as well as conducts target marketing outreach. The department serves as the primary liaison with government and elected officials for public policy, governmental relations, lobbying, grant funding, MBE-DBE compliance and legislative strategy.

Customer Relations for Pittsburgh International Airport includes proactive problem solving for customers and the public, answering of inquiries on-site and over the phone, coordinating the Lost and Found and liaising with airport tenants, police and security personnel. An Ambassador Program comprised of more than 70 volunteers assist with greeting passengers, staffing a Military and Family Courtesy Center and information kiosk in Baggage Claim, and providing friendly, informative customer service.

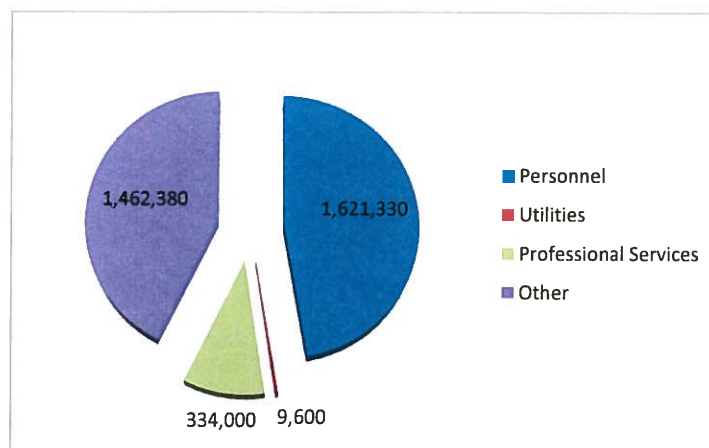
Internal communications are handled through the Marketing & Communications department to help ensure consistency of message to the organization's most important audience—the staff of Pittsburgh International and Allegheny County airports. It does this through various strategies and tactics, including regular and ongoing leadership message development and distribution; multiple in-person, print and electronic communications; special events; and ad hoc updates and notifications.

The department has been recognized by numerous awards over the years for excellence in its efforts to convey clear, concise and compelling messages about the organization's mission, particularly in the arenas of advertising, online marketing and customer service to the military and other travelers.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Marketing & Communications
(Business Unit - 24)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	301,882	717,134	758,089	(40,955)	(5.71) %
02102	Wages	6,149	352,095	348,994	3,101	0.88 %
02104	Overtime	260	-	10,000	(10,000)	- %
02109	Other Compensation	63	-	-	-	- %
02115	Sick Pay Buy Back	-	-	600	(600)	- %
02500	Fringe Benefits	135,181	478,504	503,647	(25,143)	(5.25) %
Salaries, Wages and Related		443,535	1,547,733	1,621,330	(73,597)	(4.76) %
03101	Telecommunications	4,906	8,400	9,600	(1,200)	(14.29) %
Utilities		4,906	8,400	9,600	(1,200)	(14.29) %
03313	Miscellaneous Services	150,136	63,500	141,500	(78,000)	(122.83) %
03314	Contracted Services	9,950	457,000	192,500	264,500	57.88 %
Professional Services		160,086	520,500	334,000	186,500	35.83 %
03201	Dues and Memberships	1,870	21,000	23,000	(2,000)	(9.52) %
03204	Training & Education	15,309	27,300	39,350	(12,050)	(44.14) %
03205	Travel Expenses	24,583	22,794	105,000	(82,206)	(360.65) %
03208	Employee Related Misc.	550	6,000	6,000	-	- %
03402	Equipment Rental	-	2,000	3,000	(1,000)	(50.00) %
03406	Copier Rental	12,949	17,000	13,000	4,000	23.53 %
03601	Freight & Storage	1,683	2,000	2,000	-	- %
03602	Advertising	610,361	1,000,000	1,115,000	(115,000)	(11.50) %
03605	Printing Outside	30,325	40,000	85,000	(45,000)	(112.50) %
03670	Other Refunds	139	-	-	-	- %
04004	Subscriptions	-	4,550	2,600	1,950	42.86 %
04005	Office Supplies	3,875	4,000	5,900	(1,900)	(47.50) %
04008	Photographic Supplies	2,288	1,500	2,000	(500)	(33.33) %
04201	Promotional Supplies	5,102	18,000	35,000	(17,000)	(94.44) %
04503	Clothing and Uniforms	-	3,500	15,530	(12,030)	(343.71) %
07101	Equipment and Furniture	1,799	6,000	10,000	(4,000)	(66.67) %
Other		710,833	1,175,644	1,462,380	(286,736)	(24.39) %
		1,319,360	3,252,277	3,427,310	(175,033)	(5.38) %



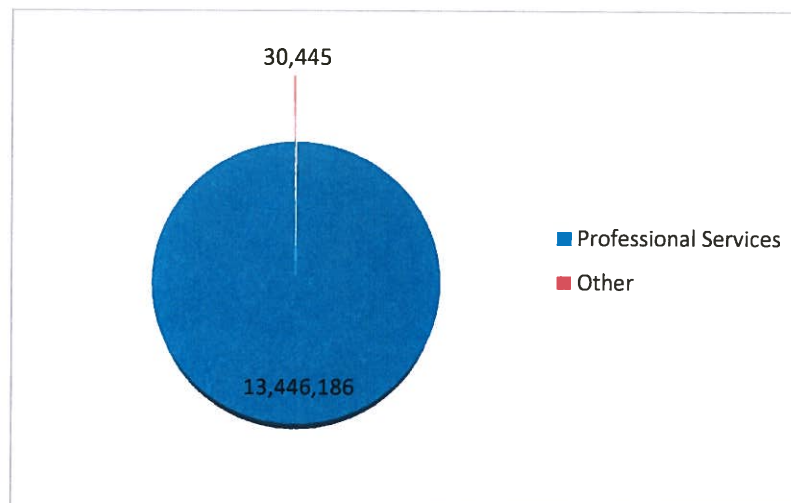
Police Department

ACAA contracts with the Allegheny County Police Department to provide law enforcement services for both PIT and AGC. In accordance with this agreement, the Allegheny County Police Department provides all TSA mandated Police services such as required power of arrest, uniformed presence, passenger screening support, various inspections and patrols, and documentation of incidents. Other non-mandated, albeit necessary, police functions include crowd control, crime investigation, traffic control, dignitary protection, accident response and investigation, and special event coordination. Currently, the Allegheny County Police Department SWAT and EOD teams are housed at PIT, allowing for a quick response if needed. Additionally, the Police have EOD K-9 and narcotics K-9 teams available and based at PIT.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

PIT - Police
(Business Unit - 25)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
03313	Miscellaneous Services	5,466	8,950	20,850	(11,900)	(132.96) %
03314	Contracted Services	1,512,502	1,841,448	2,238,210	(396,762)	(21.55) %
03319	Police Services	10,163,945	10,782,194	11,186,526	(404,332)	(3.75) %
03342	Clinical	530	600	600	-	- %
Professional Services		11,682,443	12,633,192	13,446,186	(812,994)	(6.44) %
03201	Dues and Memberships	-	1,120	1,570	(450)	(40.18) %
03204	Training & Education	600	2,100	3,700	(1,600)	(76.19) %
03205	Travel Expenses	3,531	2,279	6,000	(3,721)	(163.27) %
03406	Copier Rental	1,218	1,000	1,000	-	- %
03601	Freight & Storage	7	-	-	-	- %
03670	Other Refunds	130	-	-	-	- %
04507	Ammunition	7,921	11,000	11,000	-	- %
04509	Other Supplies	518	1,200	2,200	(1,000)	(83.33) %
04512	Police & Fire Clothing	-	2,000	-	2,000	100.00 %
04515	Safety Supplies	-	2,000	2,000	-	- %
05305	Batteries-Non-Automotive	-	225	225	-	- %
06109	Other Repairs	-	250	250	-	- %
07101	Equipment and Furniture	-	1,000	2,500	(1,500)	(150.00) %
Other		13,925	24,174	30,445	(6,271)	(25.94) %
		11,696,368	12,657,366	13,476,631	(819,265)	(6.47) %



Allegheny County Airport

The Allegheny County Airport (AGC) department is responsible for the overall operation and management of the Allegheny County Airport located in West Mifflin. The department ensures compliance with all federal, state and local regulations; utilizing industry best practices which result in the safe and efficient operation of the airport. The department is headed by the Senior Vice President, Facilities, Engineering & Maintenance. The General Aviation Duty Manager oversees daily operations and maintenance at this facility. The Operations section is responsible for the day to day regulatory compliance and the Maintenance section is responsible for maintaining the airfield and facilities.

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

AGC

(Business Unit - 91)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
02101	Salaries	258,216	189,792	234,874	(45,082)	(23.75) %
02102	Wages	752,572	673,705	1,128,221	(454,516)	(67.47) %
02104	Overtime	56,319	65,000	65,000	-	- %
02109	Other Compensation	19,930	-	-	-	- %
02115	Sick Pay Buy Back	849	900	800	100	11.11 %
02118	Uniform Allowance	2,020	2,000	2,000	-	- %
02500	Fringe Benefits	469,378	415,523	643,870	(228,347)	(54.95) %
Salaries, Wages and Related		1,559,284	1,346,920	2,074,765	(727,845)	(54.04) %
03101	Telecommunications	9,978	11,500	12,250	(750)	(6.52) %
03103	Heating	52,757	73,000	75,800	(2,800)	(3.84) %
03104	Electricity	231,203	296,000	298,300	(2,300)	(0.78) %
03105	Water	46,138	40,000	40,144	(144)	(0.36) %
03106	Sewage	51,309	40,000	40,144	(144)	(0.36) %
Utilities		391,385	460,500	466,638	(6,138)	(1.33) %
06201	Janitorial Maintenance	25,752	30,000	30,210	(210)	(0.70) %
06202	Elevators/Conveyance/Doors	6,615	7,000	7,000	-	- %
06203	Hauling and Disposal	-	500	500	-	- %
06207	Miscellaneous Maintenance	6,639	10,000	15,000	(5,000)	(50.00) %
Cleaning and Maintenance		39,006	47,500	52,710	(5,210)	(10.97) %
03302	Engineering	325	100,000	100,000	-	- %
03308	Meteorological	2,470	3,600	3,600	-	- %
03313	Miscellaneous Services	33,065	20,000	20,000	-	- %
03314	Contracted Services	164,915	302,000	302,000	-	- %
03315	Environmental Services	17,250	15,000	15,000	-	- %
03319	Police Services	469,656	508,820	527,901	(19,081)	(3.75) %
Professional Services		687,681	949,420	968,501	(19,081)	(2.01) %
03201	Dues and Memberships	55	750	750	-	- %
03203	Excercises	-	5,000	5,000	-	- %
03204	Training & Education	1,290	4,000	4,000	-	- %
03205	Travel Expenses	2,003	2,605	2,605	-	- %
03402	Equipment Rental	-	2,000	2,000	-	- %
03406	Copier Rental	294	500	500	-	- %
03408	Other Rentals and Leases	77	-	-	-	- %
03511	Liability Insurance	3,407	10,000	10,000	-	- %
03512	Property Insurance	7,821	10,000	10,000	-	- %
03601	Freight & Storage	2,235	2,300	2,300	-	- %
03603	Postage	-	100	100	-	- %
03605	Printing outside	608	500	500	-	- %
03621	Bad Debt	104	-	-	-	- %

Allegheny County Airport Authority
Departmental Budget Report for Fiscal Year 2017

AGC

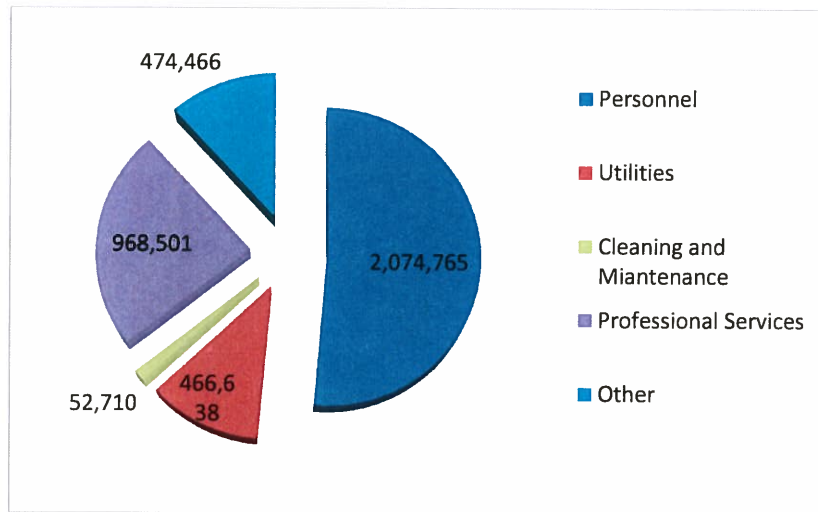
(Business Unit - 91)

Object / Description		2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
03670	Other Refunds	444	-	-	-	- %
04004	Subscriptions	-	1,000	1,000	-	- %
04005	Office Supplies	2,086	2,000	2,087	(87)	(4.35) %
04102	Medical and Clinical Supplies	-	200	200	-	- %
04501	Automotive Supplies	13,706	14,000	20,000	(6,000)	(42.86) %
04502	Janitorial Supplies	3,808	6,000	6,209	(209)	(3.48) %
04503	Clothing and Uniforms	1,768	2,000	2,000	-	- %
04504	HVAC Supplies	-	200	200	-	- %
04505	Forestry	2,404	3,000	3,000	-	- %
04506	Chemicals	21,797	12,000	12,000	-	- %
04508	Gases	264	250	250	-	- %
04509	Other Supplies	3,468	5,000	8,850	(3,850)	(77.00) %
04510	Diesel Fuel	14,882	32,000	33,400	(1,400)	(4.38) %
04512	Police & Fire Clothing	-	4,000	4,000	-	- %
04515	Safety Supplies	5,113	15,000	15,293	(293)	(1.95) %
04518	Gasoline	5,616	8,000	8,150	(150)	(1.88) %
04519	Paint Supplies	24	-	-	-	- %
05001	Asphalt & Tar	179	2,000	2,000	-	- %
05002	Salt	476	3,000	3,000	-	- %
05003	Paint	965	1,000	2,000	(1,000)	(100.00) %
05004	Brick, Stone, Sand Slag	7,237	12,000	12,000	-	- %
05005	Lumber	112	1,000	1,000	-	- %
05006	Iron, Steel & Brass	1,073	1,500	1,500	-	- %
05007	Plumbing	5,523	10,000	10,000	-	- %
05008	Electrical	30,090	60,000	60,000	-	- %
05009	Concrete	650	1,500	1,500	-	- %
05010	Hardware	4,418	5,000	5,000	-	- %
05011	Other Materials	716	9,000	9,845	(845)	(9.39) %
05201	Tires and Tubes	17,921	4,000	5,000	(1,000)	(25.00) %
05202	Batteries	1,457	1,200	1,200	-	- %
05203	Vehicle Parts	20,528	25,000	27,350	(2,350)	(9.40) %
05302	Machinery Parts	64	10,000	10,000	-	- %
05303	Electronic Parts	2,950	6,000	6,000	-	- %
05305	Batteries-Non-Automotive	279	500	500	-	- %
06101	Equipment Repairs	-	500	500	-	- %
06102	Vehicle Repairs	2,588	3,500	7,000	(3,500)	(100.00) %
06103	Machinery Repairs	972	3,000	3,000	-	- %
06104	Building Repairs	35,633	105,000	105,000	-	- %
06109	Other Repairs	-	10,000	10,000	-	- %
07101	Equipment and Furniture	13,112	20,000	20,087	(87)	(0.44) %
07301	Small Tools	16,858	9,000	16,590	(7,590)	(84.33) %
Other		257,075	446,105	474,466	(28,361)	(6.36) %

Allegheny County Airport Authority Departmental Budget Report for Fiscal Year 2017

**AGC
(Business Unit - 91)**

Object / Description	2015 Actual	2016 Budget	2017 Budget	16 VS 17 Variance	% Change
	2,934,431	3,250,445	4,037,080	(786,635)	(24.20) %





ALLEGHENY COUNTY
AIRPORT AUTHORITY

CAPITAL BUDGET SECTION



ACAA 2017 Capital Budget

JDE Proj #	Dept.		Funding
		Project	TOTAL All Proj Cost
PIT 2017 (30 Projs + 9)			
PIT AIRFIELD (10 Projs + 4)			
1	Eng-JB	Deic Pad C Reconstr Ph 2 of 3 (+ \$13MM 2018)	\$13,000,000
2	Eng-JB	TWs N F A AA Joint Crack Rehab	\$1,325,000
11405	Eng-MA	Airfld Lighting Cable Repl	\$1,200,000
3	Secur-KS	East & Cargo Gate Upgrds	\$350,000
4	Secur-KS	East West & Cargo Gates Tire Deflators	\$22,000
5	Eng-GM	Walters Hangar Rds Fire Prot Sys Rehab	\$1,055,000
11602	AirOps-NS	Airfld Insp Sys Veh upgrds (Eagle) (2+2)	\$70,000
6	Fire-RW	ARFF RIV Repl (Rescue 15)	\$370,000
7	FldM-BM	Maint Veh Equip Repl 2017	\$927,000
8	FldM-BM	SMS upgrds - Winter Ops 2017	\$95,000
11633	AirOps-NS	EOC Com Cntr Upgrds Ph 1 of 2	\$500,000
9	FldM-BM	Fld Mnt Empl prkg lot rehab	\$50,000
10	FldM-BM	Snow Removal Equip Repl 2017	\$8,449,000
11	FldM-BM	Winter Ops Support Facility Rehab	\$500,000
PIT Airfield Sub-total:			\$27,913,000
PIT Midfield TERMINAL / LANDSIDE Ops (19 Projs + 5)			
12	AirOps-NS	Gate Mgt Sys Upgrd - third party reporting	\$350,000
13	TermOps-BS	Airside Term A B Carpet	\$540,000
11623	Eng-DP	Airside Term Restrooms Renov 2017	\$1,529,000
14	Eng-DP	PIT Landside Gateway Rds Landscaping (\$426K)	\$200,000
11626	Eng-JA	McCaslin / Miller / Clinton-Enlow Rd Resurface	\$1,795,000
15	Eng-JB	Public Prkg Pavement Rehab 2017	\$1,650,000
16	FldM-BM	Landside Salt Dome	\$30,000
17	FldM-BM	Vehicle Lift - Landscape Bldg	\$20,000
18	FldM-BM	Security vehs (3 police)	\$87,000
19	FldM-BM	PIT Administration Vehicle	\$28,000
20	IT-TG	Computers servers switches upgrds 2017 (w/o routers)	\$304,000
21	IT-TG	FIS APC Expansion (2)	\$118,000
22	IT-TG	Interactive Wayfinding Kiosks (10)	\$250,000
23	IT-TG	CUTE & FIDS Expansion (28) incl \$350K casework	\$730,000
24	IT-TG	Conf Rooms Calendar displays	\$41,000
25	BusDev-AP	PIT Site Capacity Priority Update	\$200,000
11428	Plng-RB	Term Art-Culture Region Impr Ph 1 of 2 (incl. casework)	\$200,000
11637	Plng-RB	Kidsport Renovation (100% grant)	\$650,000
11643	CustRel-JM	Term Military Rm Reloc (100% ACAACF grant)	\$65,000
26	TermOps-BS	Airside Term FIS Carpet	\$220,000
27	IT-TG	Digital Signage Conc A B C D	\$837,000
28	Plng-RB	PIT Term Modern Pgrm 2017 Ph 2 of 3	\$2,800,000

ACAA 2017 Capital Budget

11634	Plng-RB	Airside Concourse Seating Ph 1 of 3	\$400,000
11638	Plng-RB	FIS Interim Impr Ph 3 of 4 (Bag First)	\$700,000
PIT Terminal / Landside Sub-total:			\$13,744,000
PIT Economic Development (1 Proj)			
11018	Eng-JA	World Trade Center Final Design (12.3MM)	\$1,700,000
PIT Econ Dev Sub-Total:			\$1,700,000
2017 PIT Total			\$43,357,000

JDE Proj #	Dept.	Project	Funding TOTAL All Proj Cost
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AGC 2017 (5 Projs)			
21606	Eng	RW 10-28 RSA Ph 5 Dsgn & RW 13-31 Pre-dsgn	\$1,600,000
1	Plng-TC	Master Plan Update	\$450,000
2	Eng-DP	ARFF Bldg 13 Rehab (Non Part-139)	\$112,000
3	AGC-TM	AGC Maint/Ops Veh Equip Repl 2017	\$274,000
21602	AGC-TM	AGC SRE Repl 2017 (w/ \$130K)	\$150,000
2017 AGC Total			\$2,586,000

PIT and AGC Grand Total	\$45,943,000
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ACAA 2017 Capital Budget Project Summaries

PIT JDE

Project # Airfield Projects

- 1 - 11701 PIT Deicing Pad C Pavement & Infrastructure Full Rehab**, Ph. 2 of 3, includes adjacent taxiways, drainage, lighting, signage, and markings. \$13,000,000 (incl. Federal 75% and PA \$800K grant shares). Includes ACAA R-1 funding requiring MII approval
- 2 - 11702 PIT Taxiways N F A AA Joint Crack Pavement Rehab 2017**, includes highest priority airfield pavement at multiple locations, as identified in the required annual pavement management report. \$1,325,000. Includes ACAA R-1 & R-2 funding requiring MII approval.
- 3 - 11405 PIT Airfield Cable Replacement 2017**, additional replacement of the deteriorated main airfield cable for provision of power to airfield lights and signs. \$1,200,000 of additional funding. Includes ACAA R-2 funding requiring MII approval.
- 4/5 - 11703 / 11704 PIT East & Cargo Gates Upgrades; & East West & Cargo Gates Tire Deflators 2017**, \$350,000 & \$22,000. Includes rehab and upgrades of two (2) primary east airfield vehicle access gates; and installation of tire deflators at three (3) primary airfield gates, to enhance security and safety.
- 6 - 11705 PIT Walters & Hangar Rds Fire Protection System Rehab 2017**, includes the replacement of isolation valves, piping and hydrants that serve the Walters and Hangar Rds areas. \$1,055,000.
- 7 - 11602 PIT Airfield Operations Vehicles Airfield Inspection System Hardware / Software Installation 2017**, includes installation for four (4) vehicles. \$70,000.
- 8 - 11706 PIT Airport Rescue & Fire Fighting (ARFF) Rapid Intervention Vehicle (RIV) Replacement 2017 (Rescue 15)**, replacement of an 11-yr old fire / rescue vehicle to maintain efficiency, effectiveness, and reliability of the fleet for emergency response. \$370,000.
- 9 - 11707 PIT Maintenance Vehicles and Equip. Replacements 2017 - \$927,000**

VEHICLE TYPE	Age Years	Replacement	Budget
Electr Shop Bucket Truck	32	FORD F-550	\$ 100,000
Fld Mnt Paint Truck	22	Peterbilt / MB	\$ 450,000
Fld Mnt Van	5	Chevrolet	\$ 32,000
Fld Mnt Trailer	new	Advance	\$ 31,000
Fld Mnt Tractor	23	Peterbilt	\$ 140,000
Fld Mnt Tractor	20	Rodgers	\$ 35,000
Fld Mnt Garbage Truck	6	Ford F-350	\$ 38,000
Fld Mnt Mini-Excavator	new	Caterpillar	\$ 71,000
Fld Mnt Bag Sys w/ man lift	new		\$ 30,000

ACAA 2017 Capital Budget Project Summaries

- 10 - 11708 **PIT Winter Operations Vehicles Safety Mgt. Sys. (SMS) Upgrades 2017**, includes installation of SMS equipment on three (3) additional critical Winter Operations maintenance vehicles to improve the safety and efficiency of winter operations. \$95,000.

- 11 - 11633 **PIT Airside Terminal Airfield Operations Command Center / Emergency Operations Center Rehab 2017 Ph 1 of 2** - Upgrading of the PIT Operations center to improve capabilities and efficiencies. \$500,000 (reduced from \$1,200,000), funding source(s) still to be determined.

- 12 - 11709 **PIT Field Maintenance Parking Lot Pavement Rehab 2017**, includes rehab of pavement to extend the useful life of the asset and to improve safety around the Field Maint area. \$50,000, funding source(s) still to be determined.

- 13 - 11710 **PIT Maintenance Snow Removal Equip. Replacements 2017** - \$8,449,000 funding source(s) still to be determined.

VEHICLE TYPE	YEAR	Age Years	Replacement	Budget
PLOW \$630K deferred	1991	25	MTE	\$ 630,000
PLOW \$630K deferred	1992	24	MTE	\$ 630,000
PLOW \$630K deferred	2002	15	MTE	\$ 630,000
PLOW \$630K deferred	2002	15	MTE	\$ 630,000
NEW EQUIP (4) EACH SNOW BROOM ATT FOR ATI MAULERS (342K each) deferred			BROOM	\$ 1,368,000
NEW EQUIP (4) EACH 25' PLOW BLADE ATTACHMENT FOR ATI MAULERS (44K each) deferred			BLADE	\$ 176,000
SNOWBLOWER \$877K deferred	1978	39	SNOW WOLF	\$ 877,000
SNOWBLOWER \$877K deferred	1980	37	SNOW WOLF	\$ 877,000
SNOWBLOWER \$877K deferred	1991	16	SNOW WOLF	\$ 877,000
SNOWBLOWER \$877K deferred	1992	15	SNOW WOLF	\$ 877,000
SNOWBLOWER \$877K deferred	1995	12	SNOW WOLF	\$ 877,000

- 14 - 11711 **PIT Winter Ops Support Facility Rehab 2017**, includes rehab of an existing facility to expand capacity of the existing PIT Winter Ops staff support during extended winter ops events. \$500,000, funding source(s) still to be determined.

PIT JDE

Project # Midfield Terminal / Landside Operations Projects

- 15 - 11712 **PIT Gate Mgt Sys Upgrds 2017** - Upgrades to PIT Gate Mgt System to enhance 3rd party reporting. \$350,000.

ACAA 2017 Capital Budget Project Summaries

- 16 - 11713 **PIT Airside Terminal Concourses A & B Carpeting 2017**, includes replacement of worn terminal carpeting. \$540,000.
- 17 - 11623 **PIT Airside Terminal Restroom Renovations 2017** - Continuation of terminal-wide project to update all public restrooms. \$1,529,000, funding of previously approved project.
- 18 - 11714 **PIT Landside Gateway Roads Landscaping Improvements 2017** - Landscaping improvements at exit from public airport roads to I-376 & PA Turnpike Rt 576. \$200,000.
- 19 - 11626 **PIT McCaslin / Miller / Clinton-Enlow Rd. Resurfacing 2017** - Replacement of deteriorated pavement along the ACAA PIT road from the residential portion of McCaslin Rd to the Harper Rd. tunnel under I-376 providing public access to the PIT Fire Training Facility. \$1,795,000, funding of previously approved project.
- 20 - 11715 **PIT Public Parking Lot Pavement Rehab 2017** - Planned replacement of deteriorated pavement. \$1,650,000.
- 21 - 11716 **PIT Landside Winter Ops Salt Dome 2017** - Installation of an auxiliary landside salt dome for more efficient winter ops. \$30,000.
- 22 - 11717 **PIT Landside Landscape Building Vehicle Lift 2017** - Installation of a landside Landscape Bldg vehicle lift to improve efficiency and safety of operations. \$20,000.
- 23 - 11718 **PIT Security Vehicles Replacements 2017** - \$87,000.
(3) Airport Police Vehicles.
- 24 - 11719 **PIT Administrative Pool Vehicles Replacements 2017** - \$28,000
(1) Vehicle.
- 25 - 11720 **PIT Computer / IT System Upgrades 2017** - \$304,000
Upgrades of PIT IT systems components incl:
Servers, computers, laptops, monitors, switches, IPAD's, & Microsoft Hub's.
- 26 - 11721 **PIT Federal Inspection Service (FIS) Automated Passport Control (APC) Expansion 2017** - Installation of two (2) additional APC stations at PIT Int'l Arrivals to improve customer service. \$118,000.
- 27 - 11722 **PIT Terminal Interactive Wayfinding Kiosks 2017** - Installation of ten (10) new Interactive Wayfinding Kiosks in the Midfield Terminal to improve customer service. \$250,000.

ACAA 2017 Capital Budget Project Summaries

- 28 - 11723 **PIT Common Use Terminal Equip (CUTE), Flight Information Displays (FIDS) & Casework 2017**, Installation of additional CUTE ticket counter and gate equipment and FIDS w/ related casework. \$380,000 & \$350,000.
- 29 - 11724 **PIT Conference Room Mgt Upgrades 2017** - \$41,000.
- 30 - 11725 **PIT Development Sites Capacity & Priority Analysis Update 2017** – Update of existing plan in conjunction with current airport master plan update to maximize near term future development - \$200,000.
- 31 - 11428 **PIT Terminal Art / Regional Culture Enhancements Ph 1 of 2 2017** - Installation and upgrades of terminal art and regional cultural enhancements to increase passenger awareness / enjoyment / experience. \$200,000.
- 32 - 11637 **PIT KidsPort Renovation 2017**, \$650,000, as available from outside local funding, to update and enhance the PIT Terminal children's play area KidsPort.
- 33 - 11643 **PIT Terminal Military Room Relocation 2017**, \$65,000, as available from outside local funding, to relocate and enhance the PIT Terminal Military Room for traveling members of the military and their families.
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- 34 - 11726 **PIT Airside Terminal FIS Int'l Arrivals Carpeting 2017**, includes replacement of worn terminal carpeting. \$220,000, funding source(s) still to be determined.
- 35 - 11727 **PIT Airside Terminal Digital Signage Upgrades 2017** - Upgrades to the terminal digital signage system in Concourses A B C & D. \$837,000, funding source(s) still to be determined.
- 36 - 11728 **PIT Terminal Modernization Program Ph 2 of 3 2017** – Continuation of the rehabilitation of the PIT Midfield Terminal to better utilize available space for customer services. \$2,800,000, funding source(s) still to be determined.
- 37 - 11634 **PIT Airside Terminal Concourse Seating Improvements (Ph. 1 of 3) 2017** - Installation of additional and upgraded Airside Terminal public center concourse seating. \$400,000, funding source(s) still to be determined. Deferred from 2016.
- 38 - 11638 **PIT Airside Terminal Int'l. Arrivals Area Reconfiguration Ph. 3 of 4 2017** - Reconfiguration of the PIT Terminal Int'l. Arrivals area to utilize the "bag first" procedure to most efficiently allow arriving passenger to pass either directly to the secure Airside Terminal or the Landside Terminal outside security. \$700,000, funding source(s) still to be determined.

ACAA 2017 Capital Budget Project Summaries

PIT JDE

Project # Economic Development Projects

- 39 - 11018 **PIT World Trade Center Final Design 2017** – Initiation of final design of the PIT WTC development site grading and utility and infrastructure. \$1,700,000.

AGC JDE

Project # AGC Operations & Maintenance Projects

- 1 - 21606 **AGC Runway (RW) 28 Approach RW Safety Area (RSA) Improvements 2017**, including Ph 5 design of site grading and pre-design of future RW 13-31 RSA improvements. \$1,600,000, (incl. Federal 90% and PA 5% grant shares).

- 2 - 21701 **AGC Airport Master Plan Update** – Initiation of an update to the AGC Airport Master Plan for the current and long-term development of the airport. \$450,000. (incl. Federal 90% and PA 5% grant shares).

- 3 - 21702 **AGC ARFF Bldg 13 Rehab 2017** – \$112,000 – Renovation of the AGC fire station to accommodate the resumed full time fire fighter presence.

- 4 - 21703 **AGC Maintenance / Ops Vehicles and Equipment Replacements 2017** – \$274,000

VEHICLE TYPE	Age Yrs	Replacement	Budget
TRAILER	new	ADVANCE	\$ 21,000
VAN	15	CHEVROLET	\$ 55,000
FORKLIFT	39	YALE	\$ 38,000
TRUCK w/ body	22	FORD	\$ 145,000
HOE RAM	new	CATERPILLAR	\$ 15,000

- 5 - 21602 **AGC Maintenance Snow Removal Equipment Replacements 2017** – \$150,000 of additional funds for 2016 approved:

- (1) Sweeper
- (1) Large Dump Truck w/ Spreader.

PIT - 2017-2026 5-Yr. Capital Improvement Plan - FAA PA

Yr. / Proj #	FAA Proj Code	FAA Priority No.	Project	Funding TOTAL PROJECT COST
2017				
2017				\$0
2017	RE-AP-IM	62	Rehab Deic Pad C (apron / txln) ph 2 of 3	\$13,000,000
2017			Airport Complex Fire Protection Sys Upgrades (MTF)	\$3,000,000
2017			PIT Total	\$16,000,000
2018				
2018				\$0
2018	RE-AP-IM	62	Rehab Deic Pad C (apron / txln) ph 3 of 3	\$12,000,000
2018			Airfield Pavement Joint Crack Rehab	\$333,333
2018			PIT Total	\$12,333,333
2019				
2019				\$0
2019	SA OT SG	92	Airfield Signage Upgrade / Replacement	\$1,600,000
2019	RE-TW-IM	68	Rehab TW D Ph2 & N Ph1	\$7,200,000
2019	ST EQ SN	48	Repl SRE	\$8,500,000
2019			Cnstr Deicing Stormwater Treatment Plant Phs 3-4	\$23,700,000
2019			PIT Total	\$41,000,000
2020				
2020				\$0
2020	SA-EQ-RF	98	Replace ARFF Equip Rescue #15 RIV	\$360,000
2020	RE-TW-IM	68	Rehab TW N Ph2	\$6,400,000
2020			Expand Airport Maint Complex	\$12,000,000
2020			Airfield Pavement Joint Crack Rehab	\$1,200,000
2020				\$0
2020			PIT Total	\$19,960,000
2018-2020			PIT Total	\$73,293,333
2021				
2021				\$0
2021	SA-EQ-SE	86	Replace Police/Security Vehicles	\$200,000
2021	RE-RW-IM	72	Rehab RW 10L-28R Ph1	\$1,600,000
2021	ST-TW-CO	50	Reconfigure TWs	\$5,000,000
2021				\$0
2021			PIT Total	\$6,800,000
2022				
2022				\$0
2022	RE-RW-IM	72	Rehab RW 10L-28R PFC 217 Ph 2	\$7,200,000
2022	CA TW CO	68	TW Ext Environ/Pre-Dsgn Ph 1a FAA	\$4,000,000
2021			Cnstr Air Cargo Facility	\$10,000,000
2022				\$0
2022			PIT Total	\$21,200,000
2018-2022			PIT Total	\$101,293,333

PIT - 2017-2026 5-Yr. Capital Improvement Plan - FAA PA

Yr. / Proj #	FAA Proj Code	FAA Priority No.		Funding
			Project	TOTAL PROJECT COST
2023				
				\$0
2023	RE-RW-IM	72	Rehab RW 10L-28R PFC 217 Ph3	\$6,400,000
2023	ST LA SZ	45	Acquire RW RPZ property	\$2,500,000
2023	RE-TW-IM	68	Rehab TWs A AA C PFC209	\$6,000,000
2023	CA TW CO	68	TW A Ext Dsgn / Site prep	\$5,400,000
2023	SA-EQ-RF	98	Replace ARFF Equip Rescue #3	\$800,000
2023	SA-EQ-SE	86	Replace Police/Security Vehicles (FAA)	\$200,000
2023	ST-EQ-SN	48	Replace SRE (FAA)	\$1,500,000
2023			PIT Radio Sys Upgrd / Replacement (\$?)	\$0
2023	SA BD EX	73	Satel TW A ARFF Stn Ph 1	\$1,500,000
				\$0
2023			PIT Total	\$24,300,000
2024+				
				\$0
			Extend Nrthfld TWs (RW 10L-28R) Ph2	\$20,000,000
			Extend TW A (RW 10L-28R) Ph 3	\$20,000,000
			Extend RW 10L-28R TWs Ph. 4 PFC 216 & N Fld Cargo Fac	\$20,000,000
			Rehab TWs / Deic Pad E Design	\$1,150,000
			Rehab Deic Pad E ph 2 of 3	\$4,000,000
			Rehab Deic Pad E ph 3 of 3	\$5,333,333
			Rehab RW 10R-28L Ph. 1 PFC 05-001	\$3,600,000
			Rehab TWs F S Main Apron PFC209	\$8,750,000
			Rehab RW 10R-28L TWs F F4 F5 Ph 2 PFC209	\$16,340,000
			Rehab RW 10R-28L TWs F F4 F5 Ph 3 PFC209	\$16,340,000
			Replace ARFF Equip Rescue #9	\$1,200,000
			Replace ARFF Equip Rescue #8	\$600,000
			Satel TW A ARFF Stn Ph 2	\$6,500,000
			Cnstr Airport-wide Waste Water Treatment Fac	\$16,500,000
				\$0
2024+			PIT Total	\$140,313,333

AGC - 2017-2026 5-Yr. Capital Improvement Plan

Yr. / Proj #	FAA Proj Code	FAA Priority No.		Funding
			Project	TOTAL PROJECT COST
2017				
2017	SA-RW-SF	97	RW 10-28 RSA ph 5 Dsgn	\$1,600,000
2017	PL-PL-MA	68	Master Plan Update	\$450,000
2017	ST OT IM	45	Airfield Power Rehab 5 kV gear repl	\$420,000
2017			Restore Hist Term Cmplx Ph 2	\$1,800,000
2017			Airfield Pavement Joint Crack Rehab	\$1,200,000
2017				\$0
2017			AGC Total	\$5,470,000
2018				
2018	SA-RW-SF	97	RW 10-28 RSA ph 6 of 8	\$3,600,000
2018			Restore Hist Term Cmplx Ph 3	\$1,200,000
2018			Rehab Apron Area 3/4/5 Ph 1 Dsgn	\$360,000
2018			Repl Fld Mnt Equip	\$240,000
2018			AGC Total	\$5,400,000
2019				
2019	SA-RW-SF	97	RW 10-28 RSA ph 7 of 8	\$3,600,000
2019			Restore Hist Term Cmplx Ph 4	\$1,200,000
2019			Rehab Apron Area 3/4/5 Ph 2 Cnstr	\$2,400,000
2019			AGC Total	\$6,240,000
2020				
2020	SA-RW-SF	97	RW 10-28 RSA ph 8 of 8	\$3,600,000
2020			Restore Hist Term Cmplx Ph 5	\$1,200,000
2020			Airfield Pavement Joint Crack Rehab	\$1,200,000
2020			AGC Total	\$6,000,000
2018-2020			AGC Total	\$17,640,000
2021				
2021	RE RW IM	72	Rehab RW 10-28 Ph 1 dsgn	\$1,000,000
2021	ST EQ SN	47	Replace SRE	\$680,000
2021			Hangar Redev Ph 4	\$1,650,000
				\$0
2021			AGC Total	\$3,330,000
2022				
2022	RE RW IM	72	Rehab RW 10-28 Ph 2 cnstr	\$4,000,000
2022	RE TW IM	68	Rehab TWs ph 1	\$500,000
2022			Hangar Redev Ph 5	\$1,650,000
				\$0
2022			AGC Total	\$6,150,000
2018-2022			AGC Total	\$27,120,000
2023				
2023	SA-RW-SF	97	RW 13-31 RSA	\$1,000,000
2023	RE RW IM	72	Rehab RW 10-28 Ph 3 cnstr	\$3,500,000
2023	RE TW IM	68	Rehab TWs ph 2	\$3,000,000

AGC - 2017-2026 5-Yr. Capital Improvement Plan

Yr. / Proj #	FAA Proj Code	FAA Priority No.		Funding
			Project	TOTAL PROJECT COST
2023	SA-RW-VI	50	Install PAPIs RWs 10-28 13-31	\$333,334
2023			AGC Total	\$7,833,334

2024 +				
2024			Rehab TWs ph 3	\$0
				\$2,000,000
				\$0
2024 +			AGC Total	\$2,000,000



ALLEGHENY COUNTY
AIRPORT AUTHORITY

DEBT



Debt Obligations

Under the Airline Operating Agreement, the Allegheny County Airport Authority is not limited to a specific dollar amount of debt it can incur. However any debt issued is subject to a Majority-In-Interest approval from the Airlines before it is incurred.

		2016 Approved <u>Budget</u>	2017 Approved <u>Budget</u>
8501	<u>SERIAL BOND PRINCIPAL</u>	53,990,000	49,178,697
	<u>Pittsburgh International Airport</u>		
	2001 Airport Revenue Bonds (RFS)	6,280,000	6,630,000
	2001 Sub Lien Bonds (Energy Facility Bonds)	1,910,000	0
	2002 Airport Revenue Bonds (RFS)	7,755,000	8,050,000
	2007 Airport Revenue Bonds (RFS)	30,920,000	32,395,000
	2010 Airport Revenue Bonds (RFS)	5,075,000	3,045,000
	2012 Airport Revenue Bonds	2,050,000	2,090,000
	GO C-56 -AGC	0	0
	2010 Airport Revenue Bonds (RFS) Debt Svc Reserve Release		(3,031,303)
8504	<u>SERIAL BOND INTEREST</u>	10,923,357	8,274,802
	<u>Pittsburgh International Airport</u>		
	2001 Airport Revenue Bonds (RFS)	1,997,750	1,683,750
	2001 Sub Lien Bonds (Energy Facility Bonds)	105,029	0
	2002 Airport Revenue Bonds (RFS)	1,857,750	1,470,000
	2007 Airport Revenue Bonds (RFS)	4,831,250	3,285,250
	2010 Airport Revenue Bonds (RFS)	375,550	121,800
	2012 Airport Revenue Bonds	1,756,028	1,714,002
	GO C-56 -AGC	0	0
SUBTOTAL - 85 BOND DEBT SERVICE		64,913,357	57,453,499



ALLEGHENY COUNTY
AIRPORT AUTHORITY

SUPPLEMENTAL SECTION



Nonstop Airports	65
Week-Day Nonstop Departures	171
Average Nonstop Seats	15,477



Nonstop destination count includes seasonal service to EDG, CUN, FPO, FRA, MBI, MYR, PUJ, PBI, SAV and SJU.
Source: November 2016 Innovata schedules.

Allegheny County was founded on September 24, 1788. It is located in southwestern Pennsylvania and encompasses approximately 730 square miles. It is made up of four cities, including the City of Pittsburgh, 85 boroughs, 41 townships and 43 public school districts. Allegheny County's population of 1.2 million makes it the second most populous county in the Commonwealth of Pennsylvania and the 31st most populous county in the United States.

According to the Bureau of Labor Statistics, the unemployment (not seasonally adjusted) rate for Allegheny County is 4.6% as of September 2015.

Selected United States Census Bureau population data is shown below. The latest available data is through fiscal year 2013/2014. Note that the County population and employment has increased since 2010 after decades of decline.

Population, 2014 estimate	1,231,255
Population, percent change, April 1, 2010 to July 1, 2014	0.60%
Population, 2010	1,223,348
Households, 2009-2013	526,004
Median value of owner-occupied housing units, 2009-2013	\$122,400
Median household income, 2009-2013	\$51,366
Persons per household, 2009-2013	2.26
Per capita money income in past 12 months (2012 dollars), 2008-2012	\$31,173
Private nonfarm establishments, 2013	33,583
Private nonfarm employment, 2013	696,023
Private nonfarm employment, percent change, 2012-2013	0.50%

Shown below is a table of the ten largest private employers in Allegheny County:

Employer	Product(s)	Employees
University of Pittsburgh Medical Center	Health care	46,480
Highmark Health	Higher Education	20,875
PNC Financial Services Group Inc.	Supermarkets	11,432
Giant Eagle Inc.	Health care	10,674
BNY Mellon	Retail	7,000
Wal-Mart Stores Inc.	Financial Services	6,200
Eat'n Park Hospitality Group	Financial Services	5,522
Carnegie Mellon University	Transportation	4,754
Excelsa Health	Manufacturing	4,414
United States Steel Corp.	Health care	4,200

GLOSSARY OF TERMS AND ABBREVIATIONS

Accrual Basis - Basis of accounting which attempts to record financial transactions in the period they actually occur rather than the period paid or received.

Aircraft Operation - Considered either a landing or take-off of an aircraft.

Airfield Operations Area (AOA) - Generally considered the restricted area within the security fence surrounding an airport which is reserves for aircraft and related operations. This includes the landing area and ramp area, and other facilities supporting the activity of military, general aviation and commercial aircraft.

Airline Operating Agreement (Agreement) - An agreement with one or more airlines setting forth the rights of the airlines for their use of the airport and the rates and charges they will pay.

Airline Revenues - Landing fee revenues, ramp fees, and terminal rental revenues.

Airport Revenue Bonds - Bonds payable from Airport revenues and which do not pledge the full faith and credit of the issuer.

Apron - A section of the ramp area closest to the terminal building used for parking of aircraft and support vehicles used for loading and unloading of aircraft.

ARFF - Airport Rescue and Fire Fighting, the on-airport unit responsible for airfield emergencies and fire fighting.

Cargo - Anything other than passengers, carried for hire, including both mail and freight.

Capital Improvement Program (CIP) - A five year program for regularly undertaking improvements to maintain or revitalize the infrastructure and facilities of the airport. The program serves as a basis for determining funding requirements and other operational planning decisions.

Concessionaire - A person or company having a lease, contract or operating permit arrangement with the Authority entitling them to do business on the airport.

Cost Centers - Functional areas or activities of the Airport grouped together for the purpose of accounting for expenses.

Cost Per Enplanement (CPE) - A unit of measurement used to present the airlines' cost of each enplaned passenger. The total airline revenues paid to the airport are divided by the number of passenger enplanements to calculate the cost per enplanement.

Disadvantaged Business Enterprise Program (DBE) – Program required by Congress as a condition of receiving federal funds.

Debt Service - The amount required for the accrual and payment of principal, interest, and premiums, if any, and other fees and amounts associated with all series of Bonds and Indebtedness, as set forth in any Resolution(s) or other financing documents(s) of the County or Authority.

Debt Service Coverage - An amount equal to Airport Net Revenues divided by Net Debt Service.

Debt Service Reserve Fund - Any fund(s) established by the Authority for monies necessary to satisfy any Debt Service Reserve Requirement established in any Resolution(s) or other financing document(s) of the County or Authority generally equal to the highest annual amount due in the remaining years of the debt issue.

Debt Service Reserve Requirement - Requirement, if any, for the Debt Service Reserve Funds for all series of Bonds or other indebtedness.

Deplanement - A passenger departing an aircraft at the Albany International Airport.

Enplanement - A paid passenger boarding an aircraft at the Albany International Airport.

Federal Aviation Administration (FAA) - The government agency responsible for air safety and operation of the air traffic control system.

FAA Regulation 139 - This regulation establishes the requirement for airports servicing scheduled air carrier operations in aircraft with 10–30 seats and provides airport certification status, class and ARFF Index to assist air carriers.

FAA Regulation Part 150 - This regulation establishes a uniform nationwide system of describing aircraft noise and noise exposure on different communities, describes land-use compatibility for the guidance of local communities, and provides technical assistance to airport operators and other governmental agencies to prepare and execute noise compatibility planning.

Fixed Base Operator (FBO) - A fixed based operator provides aircraft fueling, deicing and maintenance for the general aviation customers.

Fuel Farm - Operated by Million Air and used to store fuel for the airlines and retail general aviation sales.

GAAP - General Accepted Accounting Principles are uniform minimum standards and guidelines for accounting and financial statement reporting.

GASB - Governmental Accounting Standards Board, the body responsible for establishing GAAP for governmental entities.

Glycol Containment System - The system designed to contain and transfer all snow and rain contaminated by Propylene Glycol used to deice an aircraft during the winter season.

International Passengers - Passengers flying into or out of Albany International Airport with an origin or destination outside the 50 states and all U.S. territories.

Landing Fee Revenues - Revenues collected from commercial aircraft landings.

Loading Bridge - Equipment used to board and deplane passengers between the terminal building and the aircraft.

Maximum Gross Landed Weight (MGLW) - Actual gross weight of a particular plane. The weights for all aircraft are published by the FAA.

Non-Signatory Airline - An airline or carrier who did not execute the airline use and lease agreement with the Authority.

Non-Operating Revenues - Revenues which are generated from passenger facility charges, improvement charges and interest income.

Operating Revenue - Revenues which are generated from the daily operations of the airport which includes the revenues from Airfield, Fixed Based Operator, Terminal, Ground Transportation, Concessions and Other Airport.

Operating and Maintenance Reserve Requirement - The requirement of the Resolution(s) and other finances document(s) of the Authority that a reserve can be created and maintained sufficient to pay not less than two months of budgeted operating and maintenance expenses.

Passenger Facility Charges (PFC) - A \$4.50 per passenger surcharge collected by the airlines and forwarded to the Authority to pay for Airport capital projects or to be applied to the Airport's required debt service payments as approved by the Federal Aviation Administration.

Personal Protective Equipment (PPE) – Refers to protective clothing, helmets, goggles, or other garments or equipment designed to protect the wearer's body from injury

Revenue Per Enplanement (RPE) - A unit of measurement calculated by taking certain airport revenues divided by the number of enplanements.

Signatory Airline - An airline that has executed an agreement with the Authority and is charged fees in accordance with the Airline Use and Lease Agreement.

Swaption - An option on a swap; usually an interest rate swap.

Terminal Revenue - One of the six operating revenue categories which includes rental of the terminal space, loading bridge rentals, tenant maintenance, and utilities.

Transportation Security Agency (TSA) – The Department of Homeland Security responsible for protecting the Nation's transportation systems (including airports) to ensure freedom of movement for people and commerce.